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ACCREDITATION COMMISSION for HEALTH CARE







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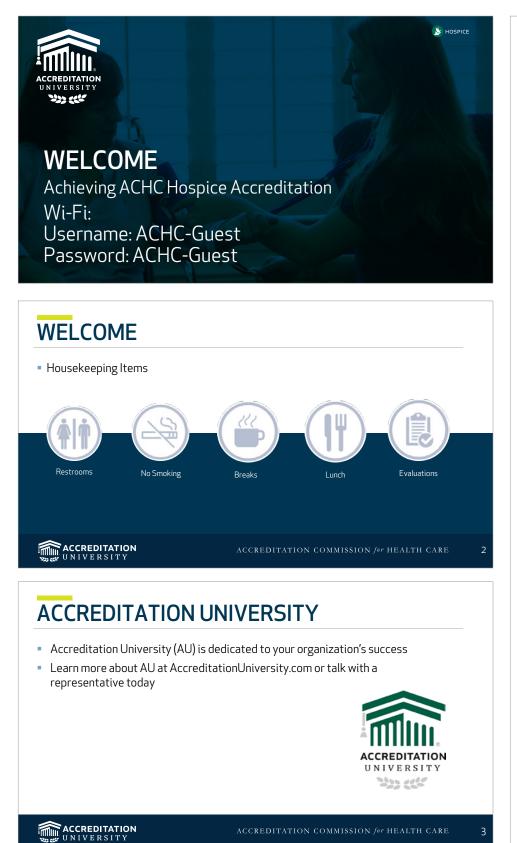
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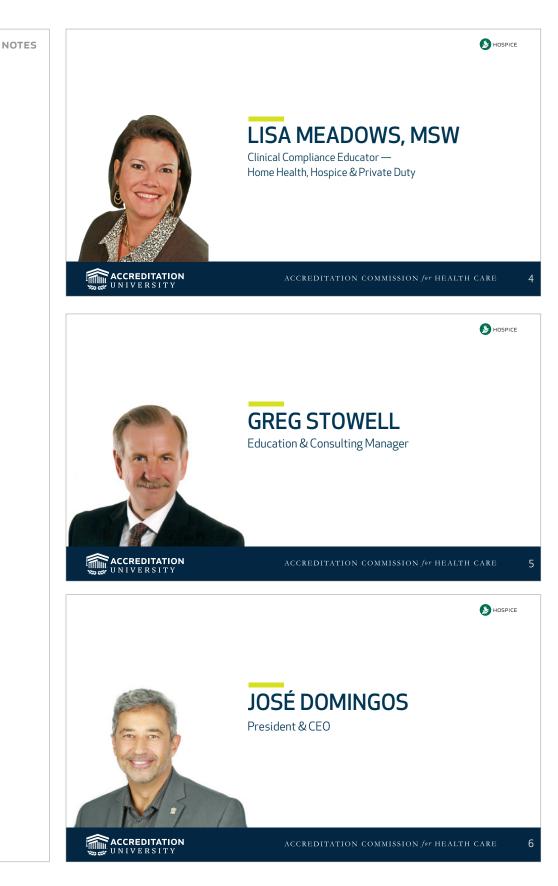
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### **OBJECTIVES**

NOTES

- Review the ACHC Accreditation process
- Learn how to prepare an organization for the ACHC Accreditation survey
- Establish expectations for the on-site survey and strategies for survey success
- Learn how to utilize the ACHC Accreditation Guide to Success workbook to ensure ongoing compliance
- Identify how to avoid condition-level deficiencies
- Review the ACHC Accreditation Standards to understand expectations for compliance

#### ACCREDITATION

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### **HOSPICE ACCREDITATION**

- Earned CMS deeming authority in 2009
- Program-specific standards include Medicare Conditions of Participation (CoPs)
- Life Safety Code regulations
- Accreditation for both in-home and facility-based services, including:
- Hospice Care
- Hospice Inpatient Care
- Palliative Care

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### **ABOUT ACHC**

- Nationally recognized accreditation organization (AO) with over 30 years of experience
- CMS deeming authority for Home Health, Hospice, and DMEPOS
- Recognition by most major third-party payors
- Approved to perform many state licensure surveys
- First AO with a Quality Management System certified to ISO 9001:2015

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### ACHC MISSION & VALUES

#### Our Mission

Accreditation Commission for Health Care (ACHC) is dedicated to delivering the best possible experience and to partnering with organizations and healthcare professionals that seek accreditation and related services.

#### **Our Values**

- Committed to successful, collaborative relationships
- Flexibility without compromising quality
- Each employee is accountable for his or her contribution to providing the best possible experience
- We will conduct ourselves in an ethical manner in everything we do







#### WE VALUE YOUR FEEDBACK

- Customer Satisfaction data is collected by electronic and phone surveys
- A report containing the Customer Satisfaction scores is created monthly and submitted to the Accreditation and Clinical Managers
- Cumulative reports are generated quarterly whereby comments and scores for all Surveyors and Account Advisors are reviewed and shared with staff
- Any negative comments or low scores are escalated and the customers are contacted

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### SURVEYOR EXPERTISE

- Surveyor knowledge and expertise drive both the experience and the quality of the survey
- Surveyor success is driven by ACHC processes and tools
  - Surveyor Training
  - Surveyor Annual Evaluations
  - Surveyor Satisfaction Surveys

ACCREDITATION

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### PERSONAL ACCOUNT ADVISORS

- Primary contact with customers
- Assigned once a customer submits an application
- Assist customers with the ACHC survey process
  - Pre-survey phone calls
  - Email with links to brief survey-prep webinars and other resources
- Questions that cannot be answered by them will be sent to the appropriate Clinical or Regulatory department

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NOTES

ACCREDITATION

Survey preparation

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#### **IMPACT ACT**

- Requires all Medicare-certified hospice providers to have a re-certification survey every 3 years through 2025
- Can choose the state for a re-certification survey or a deemed survey with an approved AO
- Average length of time between state surveys before April 2015 was 9 years

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#### **CMS REPORT**

- Every year, Centers for Medicare & Medicaid Services (CMS) evaluates the approved accreditation organizations on the performance of the Home Health and Hospice programs with deeming authority
  - CMS conducts validation surveys on a random sampling of accredited organizations, comparing condition-level deficiencies cited by the AO to ones found by the state agency
  - If the state agency finds a condition-level deficiency that was not cited by the AO, it raises the disparity rate for that AO

ACCREDITATION UNIVERSITY

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### BENEFITS OF ACHC'S LOW DISPARITY RATE

- Consistent and thorough survey experience
- Confidence that the Medicare CoPs are being followed

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*N/A: When a minimum sample size of five is not achieved for an AO, no data is reported given the lack of statistical significance.



### **BECOME A PROVIDER OF CHOICE**

Accreditation is a process of review in which healthcare organizations participate to demonstrate their ability to meet a predetermined set of criteria and standards. It is regarded as one of the key benchmarks for measuring the quality of an organization. Preparing for accreditation will give you the opportunity to identify organizational strengths and areas for improvement.

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## **BECOME A PROVIDER OF CHOICE**

- Differentiate your organization from other healthcare providers
- Demonstrate your commitment to quality
- Build recognition and trust among patients
- Potentially reduce liability costs

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### MARKETING ADVANTAGE ACHC Accreditation is a noteworthy and distinguishing accomplishment that your agency should be proud to display • It shows the organization's dedication and adherence to a rigorous set of standards above and beyond the Medicare CoPs It demonstrates a commitment to providing the highest quality of health care to those served • It provides assurance for key constituents: providers, payors, physicians, referral sources, and patients It builds TRUST ACCREDITATION UNIVERSITY **MARKETING TOOLS** ACHC provides you the tools to leverage accredited status All accredited organizations receive the ACHC Branding Kit Brand Guidelines ACHC BRAND GUIDELINES ACHC Accredited logos Window cling 盦 ACCREDITATION UNIVERSITY **BRANDING ELEMENTS** Gold Seal of Accreditation Represents compliance with the most stringent national standards ACHC Accredited Logo ACHC ACCREDITED ACHC ACCREDITED

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ACCREDITATION

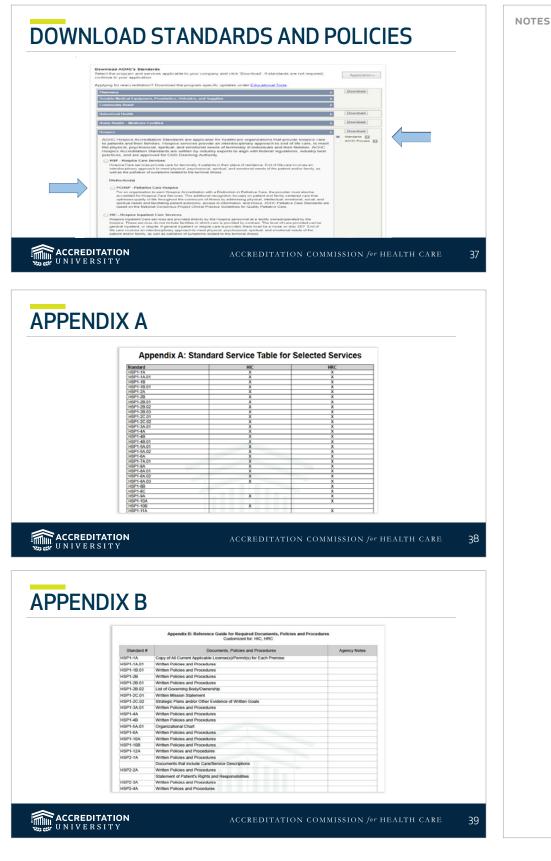
## NOTES **PROMOTING YOUR ACCREDITED STATUS** A few basic places to promote ACHC-accredited status: Website – home page or dedicated landing page • Marketing Materials - any marketing piece that is seen by the public Press Releases - in the "boilerplate" of the press release, or the background • information normally found towards the bottom of a press release Social Media - home page, banner image, or profile image • Promotional Items - trade show displays, giveaways, binders, or folders • • Email – email signature ACCREDITATION SAMPLE PRESS RELEASE YOUR ORGANIZATION NAME ACCREDITATION 32 ACHC MARKETING RESOURCES ACHC's Marketing Department is available to help with your marketing needs Feel free to contact <u>marketing@achc.org</u> or (855) 937-2242 ACCREDITATION



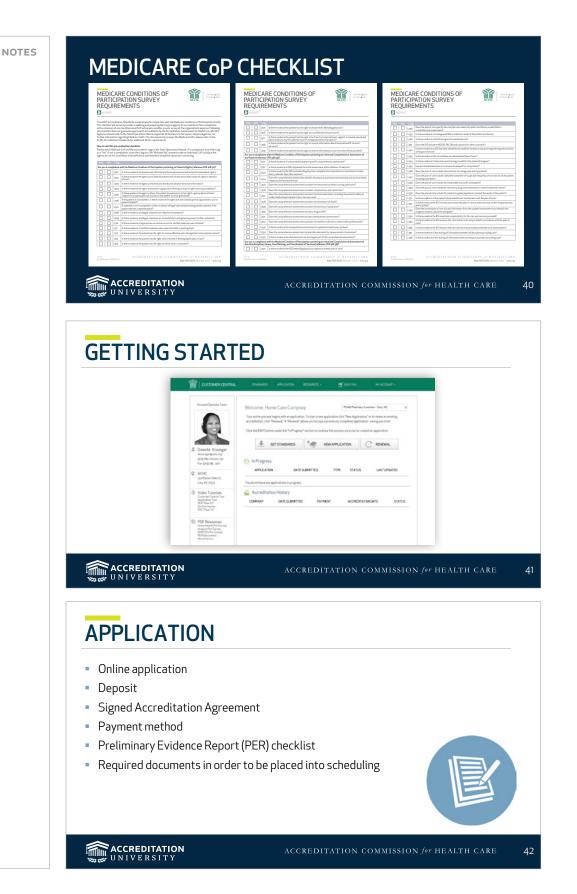
## **CREATE CUSTOMER CENTRAL ACCOUNT** Step 1: Visit cc.achc.org • Step 2: Complete the demographic information Step 3: Preview the appropriate standards Step 4: Download your customized ACHC standards Ì 🔒 ACCREDITATION UNIVERSITY 34 **DEMOGRAPHIC INFORMATION** Customer Central is your personalized website to complete the accreditation process, from start to finish CUSTOMER CENTERI L. Watch a video tutorial of the new Customer Central ACCREDITATION 35 **PURCHASE STANDARDS** ekodSteederts 🛃 ADK. REALBAR

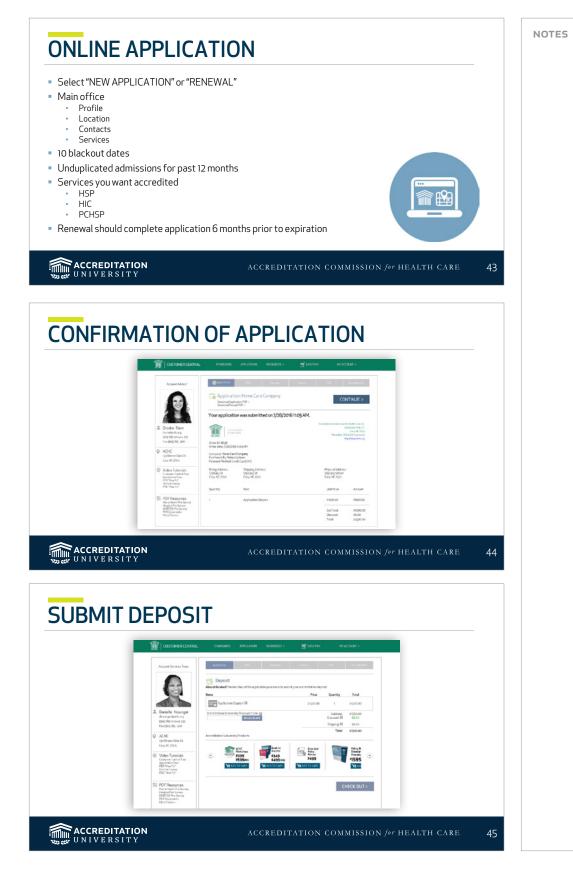
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ACCREDITATION

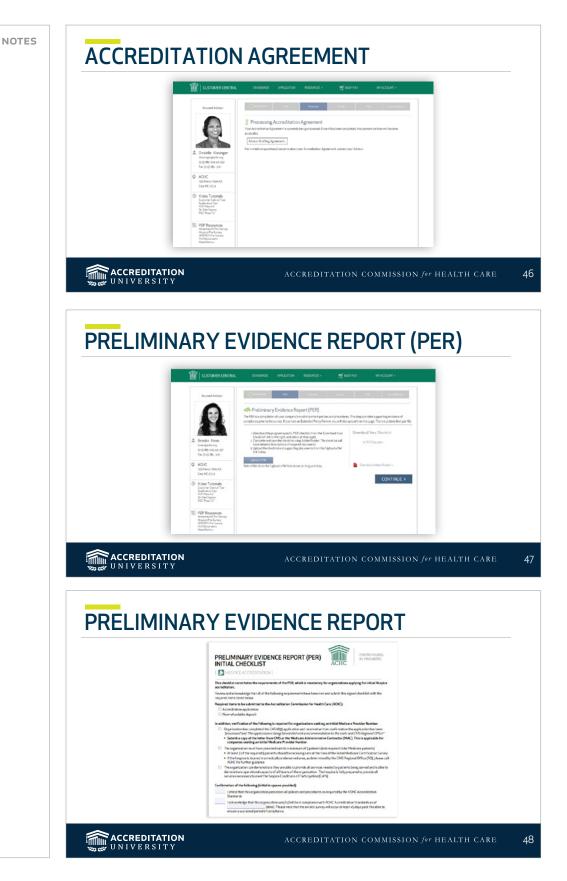






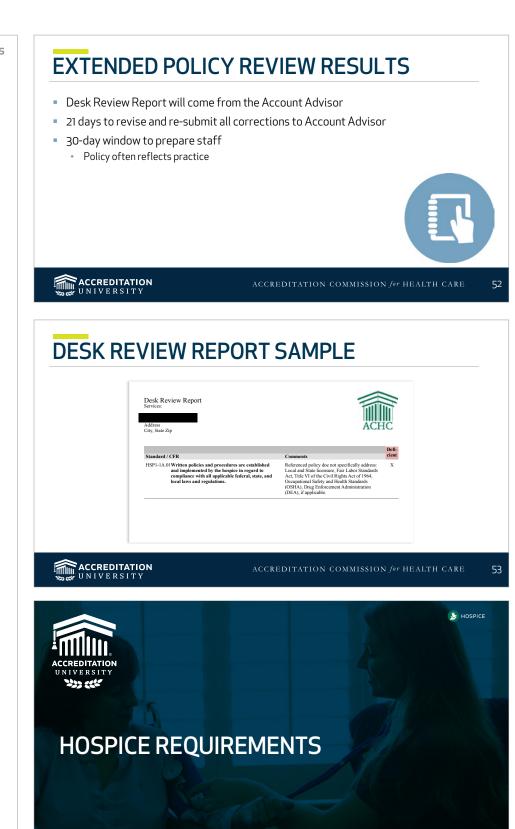


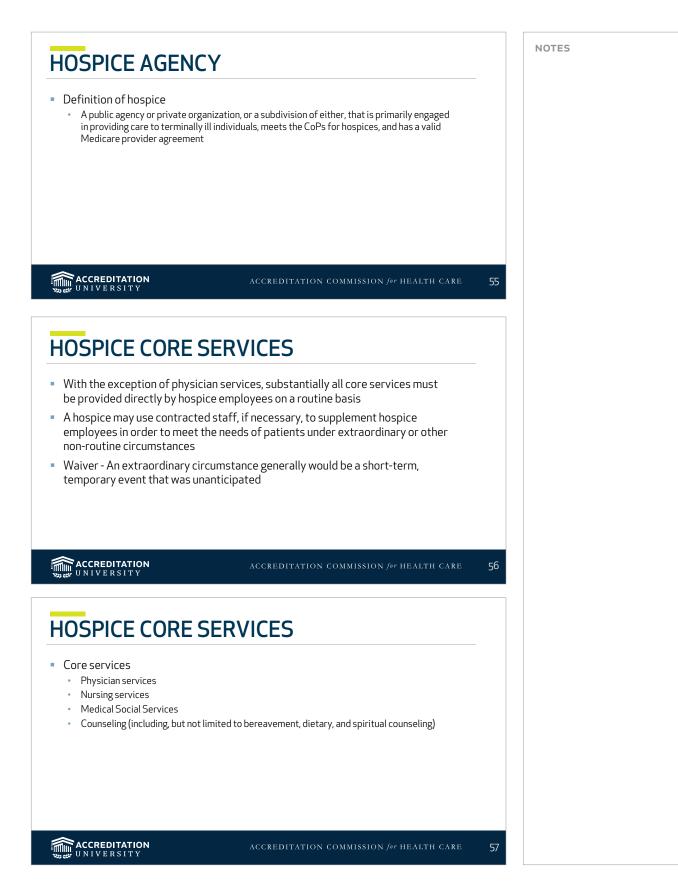














## HOSPICE REQUIRED SERVICES

- The hospice is required to make nursing services, physician services, drugs, and biologicals routinely available on a 24-hour basis, 7 days a week
- The hospice also has to make all other covered services available on a 24-hour basis, 7 days a week, when reasonable and necessary to meet the needs of the patient and family

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### HOSPICE REQUIRED SERVICES

- The following services must be provided by the hospice, either directly or under arrangements, to meet the needs of the patient and family:
  - Physical Therapy (PT), Occupational Therapy (OT), and Speech Therapy (ST)
  - Hospice Aide services
  - Homemaker services
  - Volunteers
  - Medical supplies

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### **HOSPICE REQUIRED SERVICES**

- Short-term inpatient care (including respite care and interventions necessary for pain control) in a Medicare/Medicaid-participating facility
- Continuous home care provided during a period of crisis
- Nursing care may be covered on a continuous basis for up to 24 hours a day during periods of crisis and as necessary to maintain the patient at home

ACCREDITATION

## INITIAL CERTIFICATION REQUIREMENTS

- Approved 855A letter
- Medicare Enrollment Application
- Required for all hospice agencies requesting participation in the Medicare program
- www.CMS.gov/MedicareProviderSupEnroll
- Must be fully operational
- Must be able to provide all four levels of care

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#### **INITIAL CERTIFICATION REQUIREMENTS**

- Required number of patients prior to survey
  - Served 5 patients for hospice care and 3 active at time of survey
  - Unless in a medically underserved area: 2-1 (as determined by the Regional Office)
- Required services
  - Core services
  - Non-core services
  - Medications, supplies, biologicals, and Home/Durable Medical Equipment (DME)
  - All four levels of care

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#### ESSENTIAL MANUALS

- State Operations Manual Appendix M-Guidance to Surveyors: Hospice Agencies
- ACHC Accreditation Standards
- State Operations Manual, Chapter 2 The Certification Process
- State licensing laws/regulations
- Agency policies and procedures
- Scope of practice for each discipline provided
- Local laws/regulations

#### Always follow the most stringent regulation



NOTES

- Each ACHC standard contains "Essential Components" that indicate what should be readily identifiable in policies and procedures, personnel records, medical records, etc.
- Each section also contains audit tools, sample policies and procedures, templates, and helpful hints
- Other Tools
  - Each section contains a compliance checklist and a self-assessment tool to further guide the preparation process
- Section Index
  - Quickly locate important information for successfully completing the ACHC accreditation process

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ACCREDITATION SUIDE TO SUCCESS

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#### PREPARATION

- Educate key staff
  - Clinical staff (employees, contract, & volunteers)
  - Administrative
  - Governing body
  - Patients

#### Prepare the agency

- Human Resources
- IT/EMR
- Office space
  - Walk around your agency

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### PREPARATION

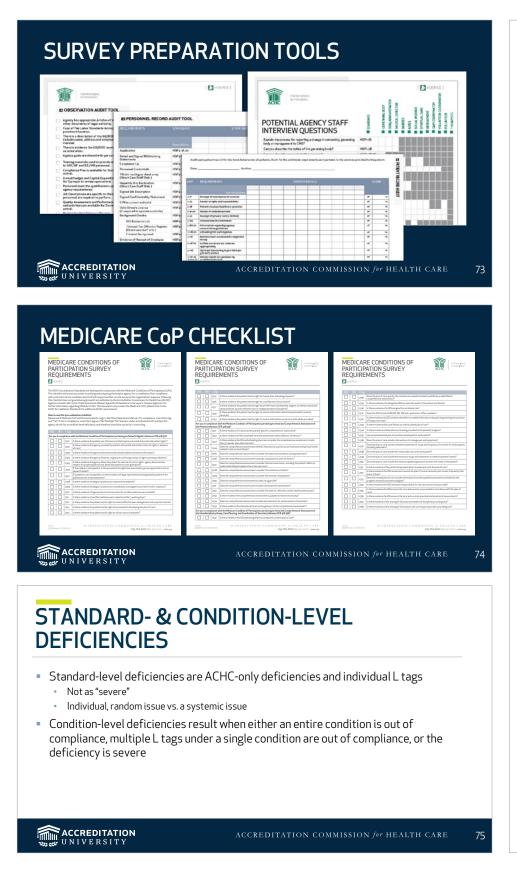
- Helpful tools in the ACHC Accreditation Guide to Success
- Mock Surveys
  - Interviews-Survey Process
  - Home visits-Section 4
  - Medical chart audits-Section 5
  - Personnel chart audits-Section 4
  - Observation of the environment-Survey Process

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### ITEMS NEEDED FOR ON-SITE SURVEY







## FOCUS AREAS

- Utilize the audit tools, Compliance Checklists, and Self-Assessment to prioritize education
- Implement an internal Plan of Correction (POC)
- Share improvements with your Surveyor during survey

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**ON-SITE SURVEY PROCESS** 

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#### ROLE OF SURVEYOR

- To ensure ACHC Accreditation Standards are being followed
- Data collectors
- Documented evidence that is "readily identifiable"

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### **ON-SITE SURVEY**

- Notification call
- Opening conference
- Tour of facility
- Personnel file review
- Patient home visits/ patient chart review
- Interview with staff, management, governing body, and volunteers
- Review of agency's implementation of policies
- Quality Assessment Performance Improvement (QAPI)
- Exit conference

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#### **OPENING CONFERENCE**

- Begins shortly after arrival of Surveyor
- Completion of CMS paperwork
- Good time to gather information needed by the Surveyor
- KEY REPORTS
  - Unduplicated admissions for previous 12 months (number)
  - Current census and current schedule of visits
    - Name, diagnosis, start of care date, disciplines involved
  - Discharge, transfers, revocation, and death
  - Personnel/Volunteers/Contract
    - Name, start of hire, and discipline/role

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#### TOUR

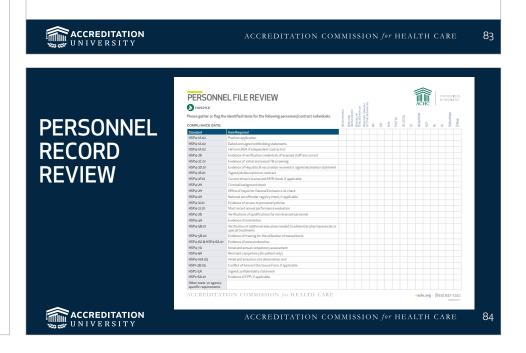
- Brief tour of facility
  - Medical record storage
  - Maintaining confidentiality of Protected Health Information (PHI)
  - Supply closet
  - Biohazard waste
  - Required posters
  - Fire extinguishers/smoke detectors/non-smoking signage
  - Restrooms

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### PERSONNEL RECORD REVIEW

- Review personnel records for key staff, contract staff, and volunteers
  - Application, tax forms, and I-9
  - Job descriptions and evaluations
  - Verification of qualifications
  - Orientation records, competencies, and ongoing education
  - Medical information
  - Background checks

For a complete listing of items required in the personnel record, review Section 4 of the ACHC Accreditation Standards.



## HOSPICE ACHIEVING ACHC ACCREDITATION

#### MEDICAL CHART REVIEWS CMS requirement based on unduplicated admissions Representative of the care provided Interdisciplinary Pediatric-geriatric Environment served Medically complex All payors Electronic Medical Record • Do not print the medical record Need access to the entire record • Need to have a laptop/desktop supplied by the agency Navigator/outline ACCREDITATION UNIVERSITY 85 **HOME VISITS** CMS requirement based on unduplicated admissions Visits will be with patients already scheduled for visits if census is large enough to accommodate Agency responsibility to obtain consent from patient/family Prepare patients and families for potential home visits • Surveyor transportation .

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### **RECORD REVIEW/HOME VISITS**

Unduplicated Admissions for a recent 12 months	Minimum # of Record Reviews Without Home Visit	Minimum # of Record Reviews With Home Visit	Total Record Reviews
<150	8	3	11
150-750	10	3	13
751-1250	12	4	16
1251 or more	15	5	20

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### **EXIT CONFERENCE**

- Mini-exit
  - At the end of each day to identify the deficiencies
- Final exit conference
  - Present all corrections prior to the exit conference
  - Surveyor cannot provide a score
  - Invite those you want to attend
  - Preliminary Summary of Findings (SOF) as identified by Surveyor and the ACHC standard
  - Seek clarification from Surveyor while still on site
    - Regulatory requirements
    - Best practice suggestions

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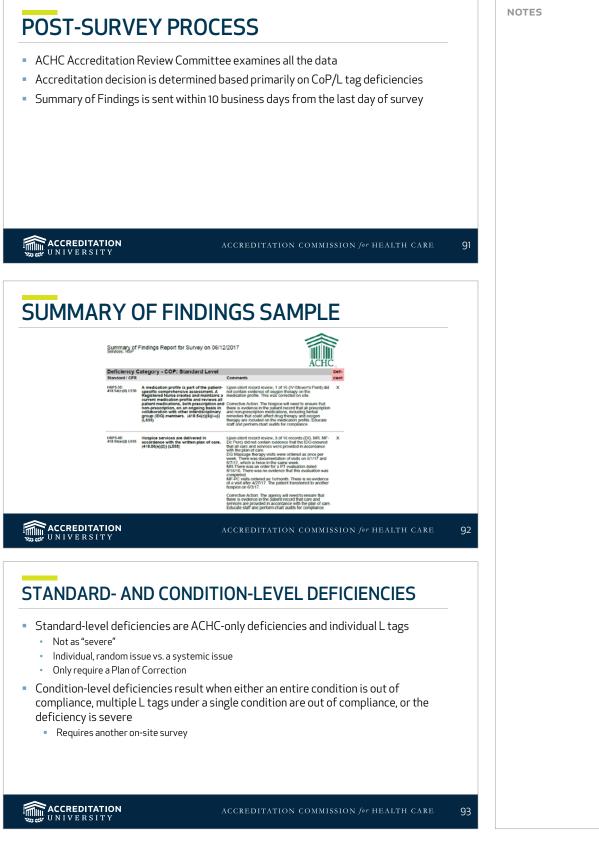
### **CORRECTED ON SITE**

- ACHC-only requirements can be corrected on site and a Plan of Correction (POC) will not be required
- L tags that are corrected on site will still be scored as a "No" and a POC will be required
  - Always want to demonstrate regulatory compliance
  - Validation surveys

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#### ACHC ACCREDITATION DECISION DEFINITIONS



ACCREDITED Provider meets all requirements for full accreditation status. Accreditation is granted but Plan of Correction (POC) may still be required.\*



DEPENDENT Provider has significant deficiencies to achieve accreditation. An additional on-site visit will be necessary to be eligible for accreditation.



#### ACCREDITATION PENDING

Provider meets basic accreditation requirements but accredited status is granted upon submission of an approved POC.



#### DENIED

Accreditation is denied. Provider must start process from the beginning once deficiencies are addressed.

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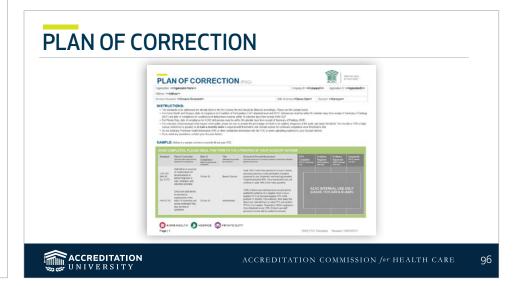
## PLAN OF CORRECTION REQUIREMENTS

- Due in 10 calendar days to ACHC
- Deficiencies are auto-filled
- Plan of Correction

- Specific action step to correct the deficiency
- Date of compliance of the action step
  - 10 calendar days if condition-level
  - 30 calendar days if standard-level
- Title of individual responsible
  - Process to prevent recurrence (2-step process)
    - Percentage and frequency
    - Target threshold
  - Maintaining compliance

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EVIDENCE		NOTES
<ul> <li>Evidence that is required to support of evidence</li> <li>Summation of evidence</li> <li>All evidence to the Account Advisor</li> <li>No PHI or other confidential inform</li> <li>Accreditation can be terminated if</li> </ul>	nation of patients or employees	
Additional evidence may be requ	ired based on the decision of the ACHC Review Committee	
ACCREDITATION	ACCREDITATION COMMISSION for HEALTH CARE	97
SAMPLE AUDIT S	JMMARY	
BI EVIDENCE CHART Company same Date:For the uses		
	I ur stål de sampen de nyege verkel desen an dege generation en data men segment de nyege segment en begrever angere andere en de segmenten. Segment de nyege segmenten in de segmenten se meldengen an delse Men de segmente de segmente et de segmenten de segmenten. De segmenten de segmenten et de segmenten de	
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ACCREDITATION	ACCREDITATION COMMISSION for HEALTH CARE	98
MULTIPLE LOCAT	IONS	
<ul> <li>located at Customer Central unc Branch/Hospice Multiple Locati</li> <li>Once all required documentation Department and a site survey wi</li> <li>Once accreditation has been gra Office</li> </ul>	has been submitted, it is reviewed by the Regulatory	
ACCREDITATION	ACCREDITATION COMMISSION for HEALTH CARE	99





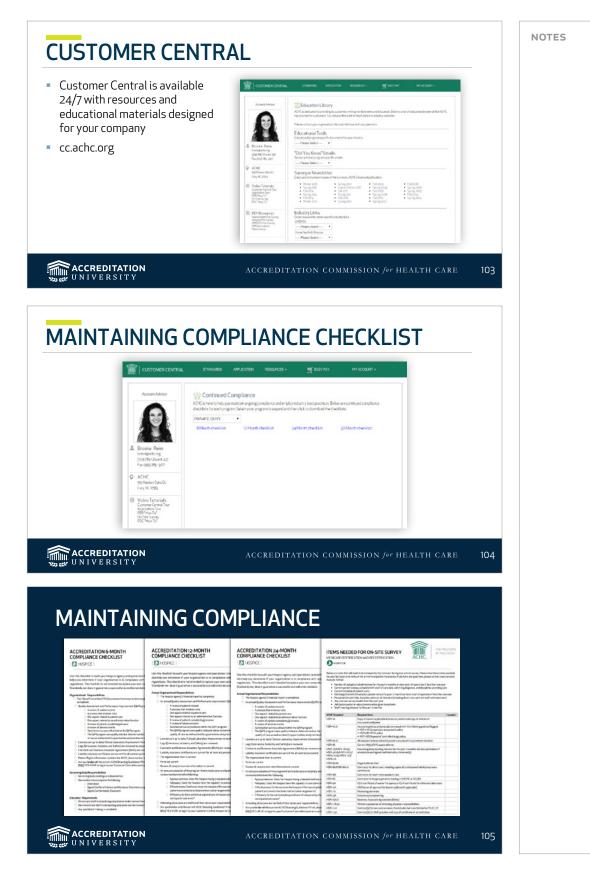
- Accreditation Resources
- Maintaining compliance checklists
- Email updates
  - "Did You Know?"
  - ACHC Today monthly e-newsletter

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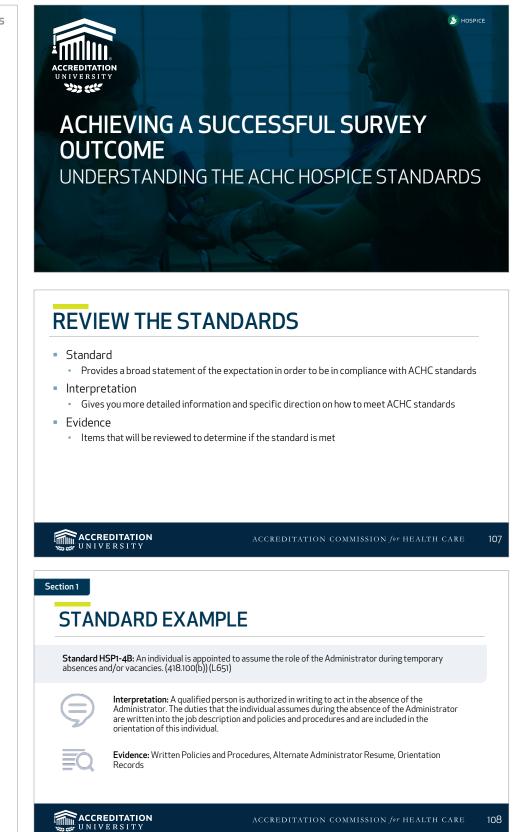
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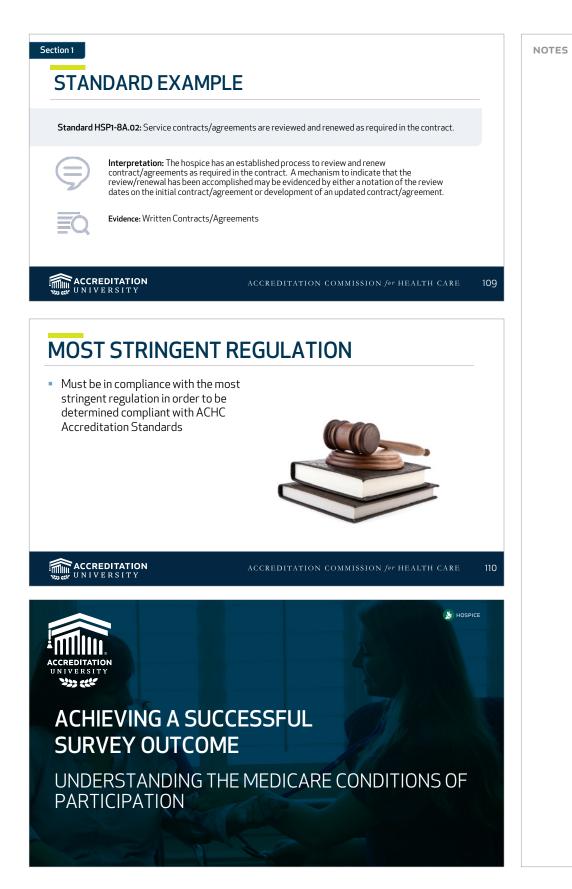
## **REGULATORY UPDATES**













### **MEDICARE MANUALS** State Operations Manual: Appendix M- Guidance to Surveyors: Hospice (Rev. 149, 10-09-15) • Part II-Interpretive Guidelines- L tags Medicare Benefit Policy Manual Chapter 9-Coverage of Hospice Services Under Hospital Insurance (Rev. 209, 05-08-15) Medicare Claims Processing Manual Chapter 11-Processing Hospice Claims (Rev. 3577, 08-05-16) ACCREDITATION UNIVERSIT 418.52 PATIENT RIGHTS The patient has the right to be informed of his or her rights, and the hospice must protect and promote the exercise of these rights. L 502-Notice of rights and responsibilities L503- Advance directive information L504-Patient or representative's signature **Representative** means an individual who has the authority under State law (whether by statute or pursuant to an appointment by the courts of the State) to authorize or terminate medical care or to elect or revoke the election of hospice care on behalf of a terminally ill patient who is mentally or physically incapacitated. This may include a legal guardian. ACCREDITATION 418.52 **PATIENT RIGHTS** The patient has the right to be informed of his or her rights, and the hospice must protect and promote the exercise of these rights. L 505- Exercise of rights L 508-L 511- Any allegations of mistreatment are investigated and reported L 512- Right to effective pain management L513- Involved in plan of care L 534-Refuse care L 515-Choose attending physician Is identified by the individual, at the time he or she elects to receive hospice care, as having the most significant role in the determination and delivery of the individual's medical care.

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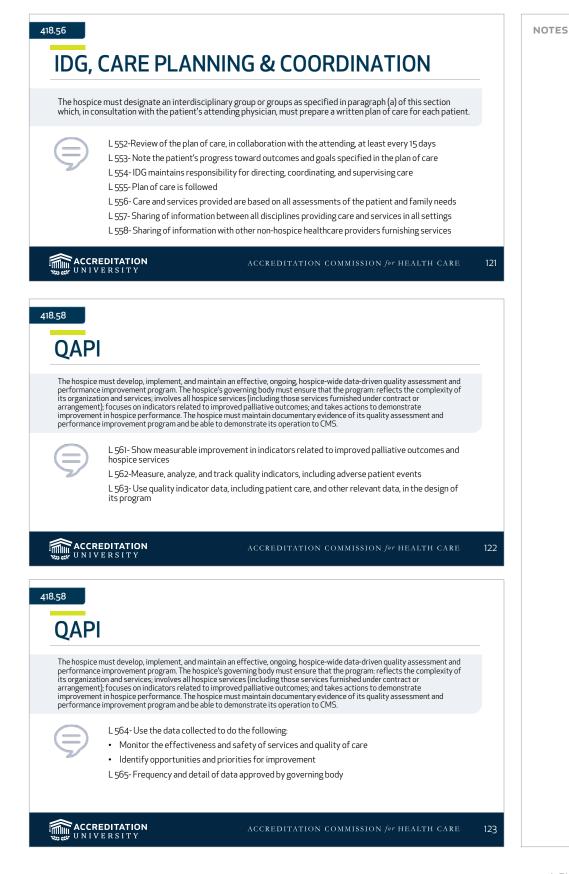


### 418.56 **IDG, CARE PLANNING & COORDINATION** The hospice must designate an interdisciplinary group or groups as specified in paragraph (a) of this section which, in consultation with the patient's attending physician, must prepare a written plan of care for each patient. L 539- IDG in its entirety must supervise the care and services L 540- RN continuous assessment L 541- Composition of IDG L 542- IDG assigned to review P&P L 543- Plan of care L 544- Patient receives education needed L 545- Content of the plan of care ACCREDITATION 118 UNIVERSIT 418.56 **IDG, CARE PLANNING & COORDINATION** The hospice must designate an interdisciplinary group or groups as specified in paragraph (a) of this section which, in consultation with the patient's attending physician, must prepare a written plan of care for each patient. L 546- Interventions to manage pain and symptoms L 547- Detailed scope and frequency of services necessary • Visit ranges with small intervals are acceptable PRN cannot stand alone; PRN small frequency If the patient requires frequent use of PRN visits, the plan of care should be updated to include the need for additional visits Standing orders or routine orders must be individualized to address the specific patient's needs and signed by the patient's physician ACCREDITATION 119 418.56 **IDG, CARE PLANNING & COORDINATION** The hospice must designate an interdisciplinary group or groups as specified in paragraph (a) of this section which, in consultation with the patient's attending physician, must prepare a written plan of care for each patient. L 548- Measurable outcomes anticipated from implementing and coordinating the plan of care L 549-Drugs and treatment necessary to meet the needs of the patient Complete orders

- Pulse oximetry
- L 550- DME and supplies needed
- L 551-IDG's documentation of patient's level of understanding, involvement and agreement

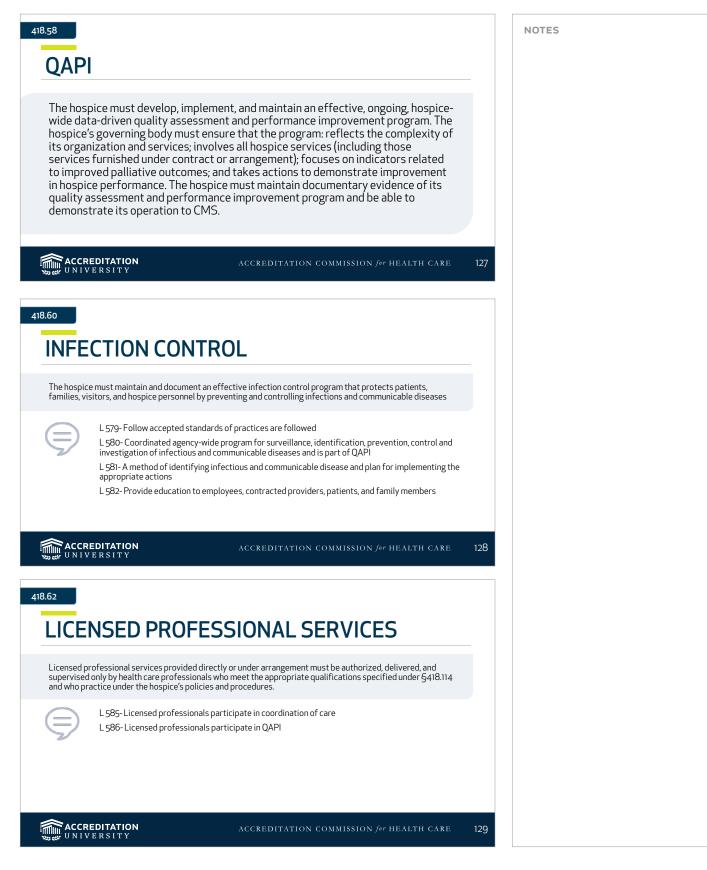
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NOTES 418.58 **OAPI** The hospice must develop, implement, and maintain an effective, ongoing, hospice-wide data-driven quality assessment and The hospice must develop, implement, and maintain an erfective, ongoing, hospice-wide data-driven quality assessment and performance improvement program. The hospice's governing body must ensure that the program: reflects the complexity of its organization and services; involves all hospice services (including those services furnished under contract or arrangement); focuses on indicators related to improved palliative outcomes; and takes actions to demonstrate improvement in hospice performance. The hospice must maintain documentary evidence of its quality assessment and performance improvement program and be able to demonstrate its operation to CMS. L 566-The hospice's performance improvement activities must focus on high-risk, high-volume, or problem-prone areas L 567- Consider incidence, prevalence, and severity of problems in those areas L 568- Affect palliative outcomes, patient safety, and quality of care ACCREDITATION COMMISSION for HEALTH CARE 124 UNIVERSIT 418.58 **OAPI** The hospice must develop, implement, and maintain an effective, ongoing, hospice-wide data-driven quality assessment and performance improvement program. The hospice's governing body must ensure that the program: reflects the complexity of its organization and services; involves all hospice services (including those services furnished under contract or arrangement); focuses on indicators related to improved palliative outcomes; and takes actions to demonstrate improvement in hospice performance. The hospice must maintain documentary evidence of its quality assessment and performance improvement program and be able to demonstrate its operation to CMS. L 569- Must track adverse patient events, analyze their causes, and implement preventive actions L 570-Track performance to ensure that improvements are sustained L 571- Performance improvement projects L 572- Number and scope are based on the hospice's population and organizational needs L 573- Document what performance improvement projects are being conducted ACCREDITATION UNIVERSITY 125 418.58 **OAPI** The hospice must develop, implement, and maintain an effective, ongoing, hospice-wide data-driven quality assessment and performance improvement program. The hospice's governing body must ensure that the program: reflects the complexity of its organization and services; involves all hospice services (including those services furnished under contract or arrangement); focuses on indicators related to improved palliative outcomes; and takes actions to demonstrate improvement in hospice performance. The hospice must maintain documentary evidence of its quality assessment and performance improvement program and be able to demonstrate its operation to CMS. L 574- Governing body ensures the program implemented and maintained and is evaluated annually L 575- Address priorities for improved quality of care and patient safety L 576-Someone is designated as responsible for the program ACCREDITATION 126





## CORE SERVICES

A hospice must routinely provide substantially all core services directly by hospice employees. These services must be provided in a manner consistent with acceptable standards of practice. These services include nursing services, medical services, and counseling. The hospice may contract for physician services as specified in paragraph (a) of this section.



428.64

A hospice may use contracted staff, if necessary, to supplement hospice employees in order to meet the needs of patients under extraordinary or other non-routine circumstances. A hospice may also enter into a written arrangement with another Medicare certified hospice program for the provision of core services to supplement hospice employee/staff to meet the needs of patients. Circumstances under which a hospice may enter into a written arrangement for the provision of core services include: unanticipated periods of high patient loads, staffing shortages due to illness or other short-term temporary situations that interrupt patient care; and temporary travel of a patient outside of the hospice's service area.

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#### 428.64

### **CORE SERVICES**

A hospice must routinely provide substantially all core services directly by hospice employees. These services must be provided in a manner consistent with acceptable standards of practice. These services include nursing services, medical social services, and counseling. The hospice may contract for physician services as specified in paragraph (a) of this section.

L 590- Physician services: one designated Medical Director

- L 591- Nursing services
- L 592-Nurses to write orders per state law
- L 593- Highly specialized nursing services
- L 594-Medical social services
- L 595- Counseling services

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#### 428.64

### **CORE SERVICES**

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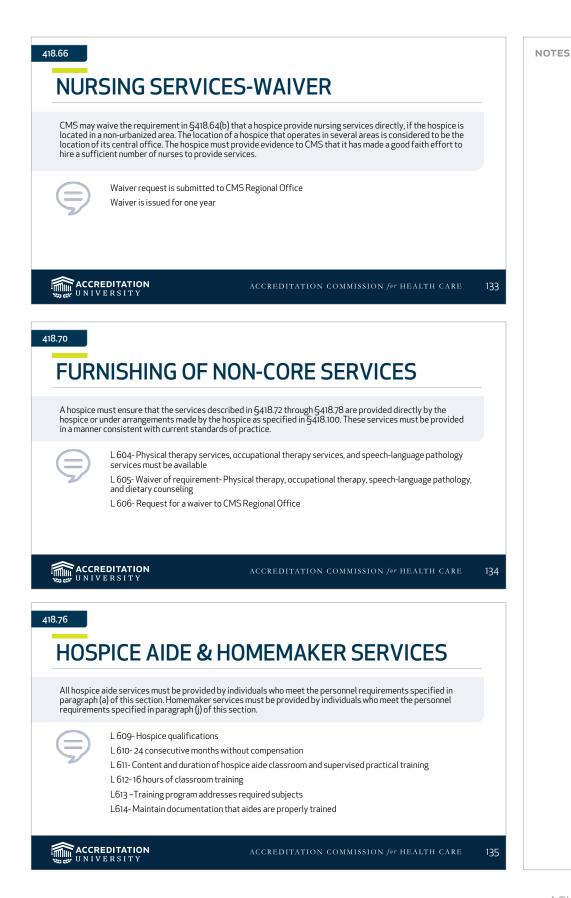
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A hospice must routinely provide substantially all core services directly by hospice employees. These services must be provided in a manner consistent with acceptable standards of practice. These services include nursing services, medical social services, and counseling. The hospice may contract for physician services as specified in paragraph (a) of this section.

L 596- Bereavement counseling

L 596-Dietary counseling

- If an RN is capable of meeting the patient's needs, then the dietary counseling can be provided by the RN  $\,$
- L 598- Spiritual care provided to patients and families



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NOTES 418.76 **HOSPICE AIDE & HOMEMAKER SERVICES** All hospice aide services must be provided by individuals who meet the personnel requirements specified in paragraph (a) of this section. Homemaker services must be provided by individuals who meet the personnel requirements specified in paragraph (j) of this section. L 615- Competency evaluation L 616- Cannot accept if from HHA, if the HHA is not in good standing (new HHA CoP) L 617- Competency performed by RN L 618-Cannot perform any tasks in which they have been evaluated as incompetent to perform L 619- Maintain documentation of competency ACCREDITATION UNIVERSITY 136 418.76 **HOSPICE AIDE & HOMEMAKER SERVICES** All hospice aide services must be provided by individuals who meet the personnel requirements specified in paragraph (a) of this section. Homemaker services must be provided by individuals who meet the personnel requirements specified in paragraph (j) of this section. L 620-12 hours of in-service training every 12 months L 621- Must be supervised by an RN L 622- Maintain documentation of in-service training L 623- Qualifications of instructors conducting classroom and practical training L 624- Cannot accept competency if HHA is not in good standing L 625- Aide written instructions are specific to task and frequency, prepared by RN L 626- Aide follows the written instructions ACCREDITATION 137 418.76 **HOSPICE AIDE & HOMEMAKER SERVICES** All hospice aide services must be provided by individuals who meet the personnel requirements specified in paragraph (a) of this section. Homemaker services must be provided by individuals who meet the personnel requirements specified in paragraph (j) of this section. L 627- Duties of the aide L 628- Aide reports changes in the patient's conditions L 629- Aide supervisory visit at least every 14 days L 630- Areas of concern identified then aide must be observed while performing the care L 631-Requires another competency to be completed on area of concern L 632- Annual on-site visit with aide present L 633- Requirements to be documented during the annual on-site visit ACCREDITATION ACCREDITATION COMMISSION for HEALTH CARE 138 UNIVERSITY



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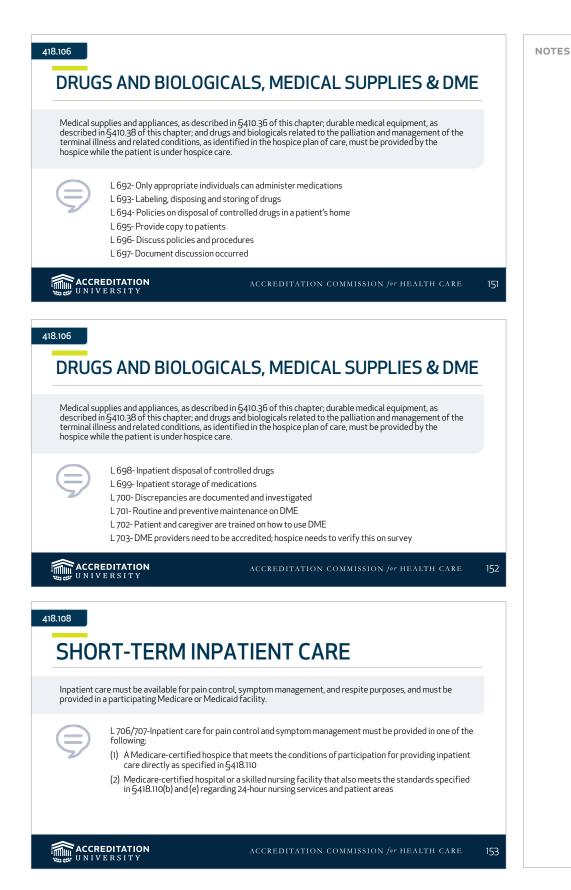
418.100 **ORGANIZATION & ADMINISTRATION** The hospice must organize, manage, and administer its resources to provide the hospice care and services to patients, caregivers and families necessary for the palliation and management of the terminal illness and related conditions. L 656- Medicare approval for multiple locations L 657- Supervision of multiple locations L 658-Lines of authority for multiple locations L 659- Definition of a multiple location L 660- Monitor and manage all services provided at all locations ACCREDITATION UNIVERSITY 418.100 **ORGANIZATION & ADMINISTRATION** The hospice must organize, manage, and administer its resources to provide the hospice care and services to patients, caregivers and families necessary for the palliation and management of the terminal illness and related conditions. L 661- Orientation on hospice philosophy to all employees and contracted staff L 662- Orientation to address specific job duties L 663- Competency, in-service training 143 UNIVERSI 418.102 MEDICAL DIRECTOR The hospice must designate a physician to serve as medical director. The medical director must be a doctor of medicine or osteopathy who is an employee, or is under contract with, the hospice. When the medical director is not available, a physician designated by the hospice assumes the same responsibilities and obligations as the medical director. L666-Medical director as employee or under contract When contracting for medical director services, the contract must specify the physician who assumes the medical director responsibilities and obligations L 667- Initial certification: (1) The primary terminal condition; (2) Related diagnosis(es), if any; ACCREDITATION 144 UNIVERSIT

NOTES

### 418.102 **MEDICAL DIRECTOR** The hospice must designate a physician to serve as medical director. The medical director must be a doctor of medicine or osteopathy who is an employee, or is under contract with, the hospice. When the medical director is not available, a physician designated by the hospice assumes the same responsibilities and obligations as the medical director. (3) Current subjective and objective medical findings; (4) Current medication and treatment orders; and (5) Information about the medical management of any of the patient's conditions unrelated to the terminal illness. L 668- Recertification of the terminal illness ACCREDITATION UNIVERSITY 145 418.102 MEDICAL DIRECTOR The hospice must designate a physician to serve as medical director. The medical director must be a doctor of medicine or osteopathy who is an employee, or is under contract with, the hospice. When the medical director is not available, a physician designated by the hospice assumes the same responsibilities and obligations as the medical director. Before the recertification period for each patient, as described in §418.21(a), the medical director or physician designee must review the patient's clinical information L669-The medical director or physician designee has responsibility for the medical component of the hospice's patient care program ACCREDITATION 146 418.104 **CLINICAL RECORDS** A clinical record containing past and current findings is maintained for each hospice patient. The clinical record must contain correct clinical information that is available to the patient's attending physician and hospice staff. The clinical record may be maintained electronically. L 672- Initial plan of care, updated plans of care, initial assessment, comprehensive assessment, updated comprehensive assessments, and clinical notes L 673- Signed copies of the notice of patient rights in accordance with §418.52 and election statement in accordance with §418.24 L674- Responses to medications, symptom management, treatments, and services L675- Outcome measure data elements L 676- Physician certification and recertification of terminal illness as required in §418.22 and §418.25 and described in §418.102(b) and §418.102(c) respectively, if appropriate ACCREDITATION 147



418.104 NOTES **CLINICAL RECORDS** A clinical record containing past and current findings is maintained for each hospice patient. The clinical record must contain correct clinical information that is available to the patient's attending physician and hospice staff. The clinical record may be maintained electronically. L 677-Advance directives L 678- Physician orders L 679- Authentication All entries must be legible, clear, complete, and appropriately authenticated and dated in accordance with hospice policy and currently accepted standards of practice L 680- Safeguard against loss or unauthorized use L 681-Retention of records ACCREDITATION UNIVERSITY 148 418.104 **CLINICAL RECORDS** A clinical record containing past and current findings is maintained for each hospice patient. The clinical record must contain correct clinical information that is available to the patient's attending physician and hospice staff. The clinical record may be maintained electronically. L 682/L 683-Discharge or transfer of care/revocation · Send hospice discharge summary and · Patient's clinical record, if requested L 684- Content of discharge summary L 685- Retrieval of clinical records 149 UNIVERSI 418.106 DRUGS AND BIOLOGICALS, MEDICAL SUPPLIES & DME Medical supplies and appliances, as described in §410.36 of this chapter; durable medical equipment, as described in §410.38 of this chapter; and drugs and biologicals related to the palliation and management of the terminal illness and related conditions, as identified in the hospice plan of care, must be provided by the hospice while the patient is under hospice care. L 688-Confers with individual with education and training in drug management L 689- Hospice inpatient provides pharmacy under the direction of a qualified licensed pharmacist L 690-Physician or NP can order medications and verbal orders are only received by appropriate individuals L 691-Drugs obtained by appropriate community or institutional Pharmacists ACCREDITATION 150 UNIVERSITY





418.108 NOTES SHORT-TERM INPATIENT CARE Inpatient care must be available for pain control, symptom management, and respite purposes, and must be provided in a participating Medicare or Medicaid facility. L 708/L 709- Inpatient care for respite purposes must be provided by one of the following: (i) A provider specified in paragraph (a) of this section (ii) A Medicare or Medicaid-certified nursing facility that also meets the standards specified in §418.110 (e) L 710- Respite care facility needs to have 24-hour nursing services L 711- Short-term inpatient agreement L 712- Inpatient provider have established patient care policies consistent with the hospice ACCREDITATION UNIVERSITY 154 418.108 SHORT-TERM INPATIENT CARE Inpatient care must be available for pain control, symptom management, and respite purposes, and must be provided in a participating Medicare or Medicaid facility. L 713- Requirements in the patient's inpatient record L 714- Someone at the facility is identified as responsible for the implementation of the agreement L 715- Hospice trains facility personnel and documentation is maintained L 716- Method for verifying all requirements are met L 717/L 718- Inpatient cap and exemptions ACCREDITATION 155 418.110 HOSPICE INPATIENT DIRECTLY A hospice that provides inpatient care directly in its own facility must demonstrate compliance with all of the following standards: L 721- Staffing reflects volume of patients, acuity, etc. L 722- 24-hour nursing services L 723- GIP requires an RN each shift L 724-Physical environment L 725- Safety management L 726-Written disaster preparedness plan; specific to LSC L 727-Physical plant and equipment

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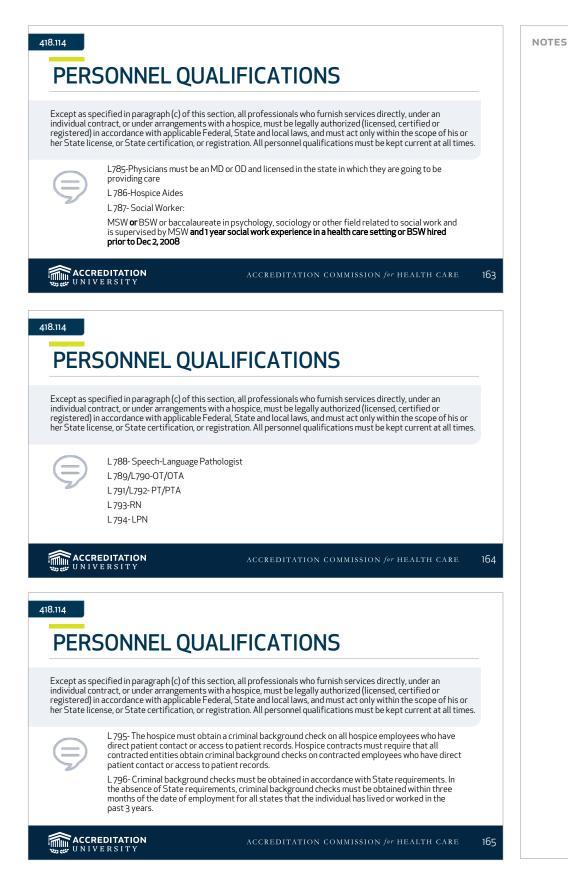
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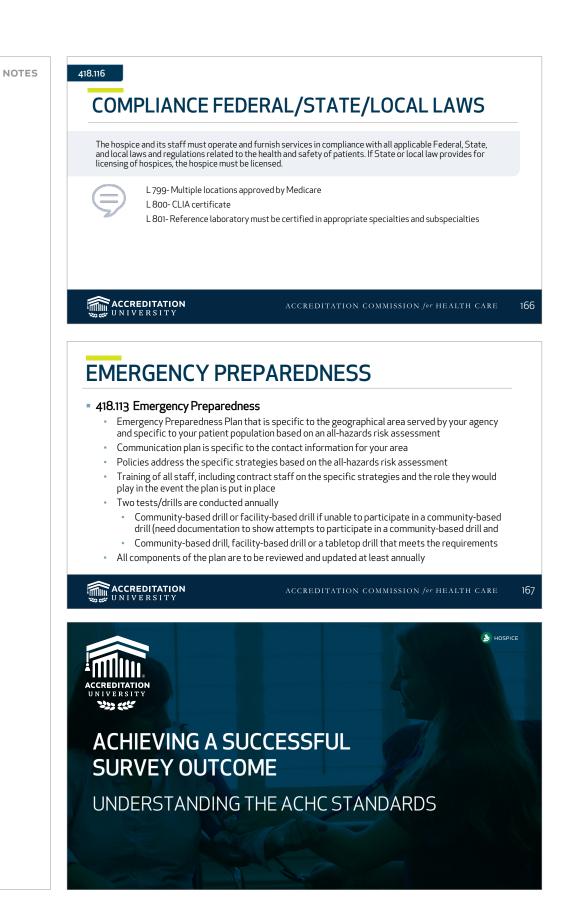




NOTES 418.112 **INPATIENT IN AN SNF/NF/ICF/IID** In addition to meeting the conditions of participation at §418.10 through §418.116, a hospice that provides hospice care to residents of an SNF/NF or ICF/IID must abide by the following additional standards. L 768-Hospice to provide same level of services patient would receive at home L 769- Delineation of the hospice's responsibilities L 770- Hospice may use facility staff to administer meds in accordance with state law L 771- Hospice to report any alleged patient violations to the facility administrator L 772- Delineation of bereavement service to facility staff ACCREDITATION UNIVERSITY 160 418.112 **INPATIENT IN AN SNF/NF/ICF/IID** In addition to meeting the conditions of participation at §418.10 through §418.116, a hospice that provides hospice care to residents of an SNF/NF or ICF/IID must abide by the following additional standards. L 773-Hospice plan of care maintained in consultation with facility representative L 774- Hospice plan of care identifies the care and service to be provided and specifically identifies which provider is responsible L 775- Hospice plan of care reflects participation of all L 776- Any changes must be discussed with all L 777- A member of the IDG acts as a liaison L 778- Provides overall coordination of care with all 161 418.112 **INPATIENT IN AN SNF/NF/ICF/IID** In addition to meeting the conditions of participation at §418.10 through §418.116, a hospice that provides hospice care to residents of an SNF/NF or ICF/IID must abide by the following additional standards. L 779- Communication with all to ensure quality of care is provided L 780- IDG communicates with medical director, attending physician, and other physicians L 781-Required information in the facility record: Most recent plan of care Election form Certification and recertification Contact information for hospice personnel How to access hospice 24/7 Hospice medication information Physician orders L 782- Orientation and training of facility staff ACCREDITATION 162 UNIVERSIT







### Standards

**SECTION 1** 

NOTES

#### ORGANIZATION AND ADMINISTRATION

The standards in this section apply to the leadership and organizational structure of the company. All items referring to business licensure including federal, state and local licenses which affect the day-to-day operations of the business should be addressed. This section includes the leadership structure including board of directors, advisory committees, management and employees. Also included are the leadership responsibilities, conflicts of interest, chain of command, program goals, and regulatory compliance. ACCREDITATION 169 **SECTION 1**  Governing body duties and orientation requirements List of governing body members Signed confidentiality statements Conflict of interest and disclosure Annual evaluation of the administrator Organizational chart RN in charge of hospice nursing services has a minimum of 2 years of hospice/homecare experience Negative outcomes are reported within 30 days ACCREDITATION 170 **SECTION 1**  Direct care contract requirements Contract staff care is monitored SNF contract specifies personnel's responsibilities in crisis/disaster situations Verification of attending and hospice physician's licensure

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### **WORKBOOK TOOLS**

- Compliance Checklist
- Governing Body Meeting Agenda Template
- Hourly Contract Staff Audit Tool
- Organizational Chart
- Conflict of Interest Disclosure Statement
- Acknowledgement of Confidentiality statement
- Governing Body Orientation
- Self-Audit



## **SECTION 2**

NOTES

- Language and communication barriers
- Cultural diversity
- Compliance program
- On-call availability
- Written duties of the attending physician
- Bereavement plan of care is updated at time of death
- Bereavement needs that cannot be met by the hospice

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## WORKBOOK TOOLS

- Compliance Checklist
- Patient Rights and Responsibilities Audit Tool
- Hints for an Effective Compliance Program/Plan
- Sample Ethical Issues/Concerns Reporting Form
- Sample Patient Complaint/Concern Form
- Self-Audit

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## SECTION 3

Standards

#### **FISCAL MANAGEMENT**

The standards in this section apply to the financial operations of the company. These standards will address the annual budgeting process, business practices, accounting procedures, and the company's financial processes.

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### **SECTION 3**

- Annual operating budget
- Hospice implements financial management practices
- Maintaining of financial records
- Hospice Medicare Cost report
- List of patient charges/care service rates
- Reconciliation of bills

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### WORKBOOK TOOLS

- Compliance Checklist
- Hospice Financial Disclosure Statement
- Self-Audit

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#### Standards

**SECTION 4** 

#### HUMAN RESOURCE MANAGEMENT

The standards in this section apply to all categories of personnel in the organization unless otherwise specified. Personnel may include, but are not limited to, support personnel, licensed clinical personnel, unlicensed clinical personnel, administrative and/or supervisory employees, contract personnel, independent contractors, volunteers, and students completing clinical internships. This section includes requirements for personnel records including skill assessments and competencies.

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## **SECTION 4**

NOTES

- Management of personnel records
- Personnel record requirements
- TB testing
- Hepatitis B vaccination or declination
- Job descriptions/employee review of job descriptions
- Driver's license and MVR check
- Background checks, OIG and national sex offender
- Hiring those convicted of a crime
- Employee handbook/personnel files

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## **SECTION 4**

- Annual personnel evaluations
- Orientation requirements
- Individual designated as responsible for orientation
- Licensure and certification necessary to administer pharmaceuticals
- Training for waived tests
- Written education plan
  - Topics
  - Required hours
- Annual competency required

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## **SECTION 4**

- Initial and annual on-site evaluation of staff
- Supervision of LPNs/OTAs/PTAs and BSWs
- Utilization of surviving family members as volunteers

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### WORKBOOK TOOLS

- Compliance Checklist
- Job Description Template
- Physical Demands Documentation Checkoff List
  - Sample Employee Educational Record
- Sample Annual Observation/Evaluation Visit form
- Personnel Record Audit Tool
  - Hints for Developing an Educational Plan
- Sample Hepatitis B Declination Statement
- Tuberculosis Screening Tool
- Sample In-Service Attendance Record form
- Self-Audit

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NOTES

### **SECTION 5** Specifics of patient and family education Pharmacologic and non-pharmacologic interventions Identification of drugs or drug classifications and routes that are not approved for administration by hospice personnel First dose administration requirements Face-to-face requirements Transfer and discharge summary requirements Referrals that cannot be met by the hospice are appropriately referred out Level of care criteria ACCREDITATION 187 **SECTION 5** Revocations are completed correctly Patients have access to laboratory, ambulance and radiology services needed н. related to the terminal illness Continuum of care into bereavement care н. ACCREDITATION 188 WORKBOOK TOOLS Compliance Checklist Referral Log Patient Record Audit Sample Medication Profile Self-Audit ACCREDITATION 189



#### Standards

### **SECTION 6**

#### QUALITY OUTCOMES/PERFORMANCE IMPROVEMENT

The standards in this section apply to the organization's plan and implementation of a Performance Improvement (PI) Program. Items addressed in these standards include who is responsible for the program, activities being monitored, how data is compiled, and corrective measures being developed from the data and outcomes.

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### **SECTION 6**

- Satisfaction surveys are utilized for QAPI
- Annual QAPI report
- Total program evaluation
- Clinical record review
- QAPI project required items
- Monitoring of patient complaints
- Monitoring of patient incidents
- Monitoring of an administrative function

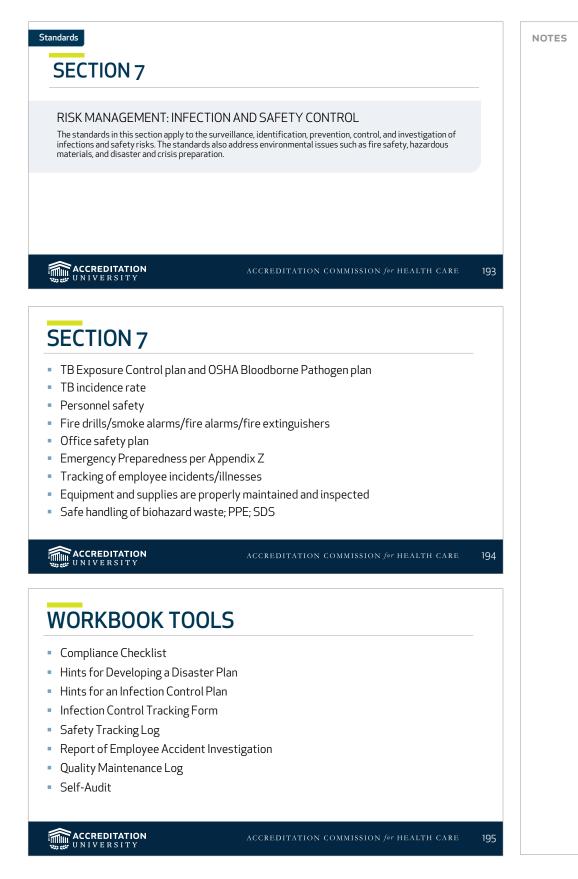
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### **WORKBOOK TOOLS**

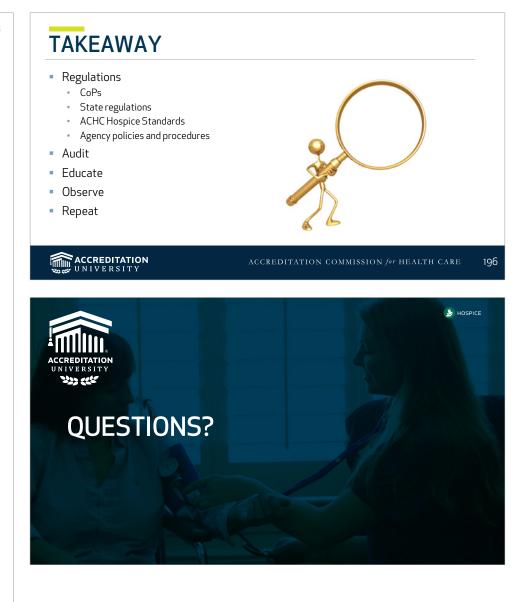
- Compliance Checklist
- Annual QAPI Evaluation Template
- QAPI Activity/Audit Descriptions
- Sample Annual Program Evaluation
- Sample QAPI Plan
- Self-Audit

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# ITEMS NEEDED FOR ON-SITE SURVEY

MEDICARE CERTIFICATION AND RECERTIFICATION



Below are items that will need to be reviewed by the Surveyor during your on-site survey. Please have these items available prior to your Surveyor's arrival to expedite the process. If you have any questions, please contact your personal Account Advisor.

- Number of unduplicated admissions per Medicare Provider number during the past 12 months (or since start of operation if less than one year)
- Number of unduplicated admissions per multiple location served under the parent Medicare provider number during the past 12 months (or since start of operation if less than one year)
- Current patient census, complete with start-of-care date, admitting diagnosis, and disciplines providing care
- Current schedule of patient visits
- Discharge/transfer/revocation patient census for past 12 months (or since start of operation if less than one year)
- List of individuals receiving bereavement services
- Personnel list with title, discipline, and hire date (including direct care contract staff and volunteers)
- Any survey results from the past year
- Admission packet and education materials given to patients
- Staff meeting minutes for the past 12 months
- Any internal Plans of Correction based on identified deficiencies along with audit results

Annual requirements are not applicable to agencies in operation for less than one year. Unduplicated admissions refer to all patients admitted one time during the past 12 months regardless of payor.

ACHC Standard	Required Item	Located
HSP1-1A	Copy of current applicable licenses or permits and copy of articles of incorporation/bylaws	
HSP1-1A.01	<ul> <li>Access to policies and procedures manual with the following policies flagged:</li> <li>HSP4-7A Competency assessment policy</li> <li>HSP5-1B HIPAA policy</li> <li>HSP7-6B Disposal of controlled drugs policy</li> <li>HSP7-4C Emergency Preparedness Plan/Policies</li> </ul>	
HSP1-1A.01	All required federal and state posters are placed in a prominent location	
HSP1-1B	Current 855A/CMS approval letter	
HSP1-2A	Evidence hospice is able to provide all core services, non-core services, and all four levels of care	
HSP1-2B/HSP1-2B.03/ HSP1-3A.01/HSP2-7A.01/ HSP3-1A.01/HSP4-12D/	Governing body meeting minutes for the past 12 months and documentation of orientation and signed confidentiality statement(s)	
HSP1-3A.01	Governing body as well as personnel have a signed conflict of interest disclosure statement (if applicable)	

ACHC Standard	Required Item	Located
HSP1-4B.01	Annual evaluation of the Administrator	
HSP1-5A.01	Organizational chart	
HSP1-8A/HSP1-8A.01	Contracts for direct care, including copies of professional liability insurance certificates as well as evidence of monitoring contracted services	
HSP1-8B	Contracts for short-term inpatient care (respite and short-term pain and symptom management)	
HSP1-8C	Contracts for hospice patients residing in SNF/NF or ICF/IID receiving routine hospice care	
HSP1-9A	CLIA certificate of waiver for agency and/or CLIA certificate for reference laboratory	
HSP1-11A	CMS letter of approval for multiple locations addition (if applicable)	
HSP1-12A	Verification of physician licensure	
HSP2-1A	Marketing materials	
HSP2-3A	Grievance/complaint log	
HSP2-5A.01	Business Associate Agreements (BAAs) for non-covered entities	
HSP2-7A.01	Evidence of how ethical issues are identified, evaluated, and discussed	
HSP2-8A.01	Evidence of communication assistance for language barriers	
HSP2-10A	On-call calendar	
HSP2-9A.01	Evidence of a Compliance Program	
HSP2-11B.01	Written explanation of attending physician responsibilities	
HSP2-11D	Nursing waiver (if applicable)	
HSP2-11F & HSP5-5B.01	Bereavement program materials	
HSP2-11F.01	Counseling resources for bereaved individuals whose needs cannot be met by the hospice	
HSP2-12A	Contract(s) for non-core services; this includes but is not limited to PT, OT, ST	
HSP2-12B	Therapy and dietary counseling waiver (if applicable)	
HSP2-13B	Contract(s) for DME provider and copy of certificate of accreditation	
HSP3-1A.01	Most recent annual operating budget	
HSP3-3B.02	Recent Medicare cost report (N/A for initial Medicare certification)	
HSP3-4A	Listing of patient care charges	
HSP3-6A	Hospice inpatient CAP report	
HSP4-1B.01	Personnel records contain evidence of the items listed in the standard. Surveyor will review personnel records for the following disciplines (at a minimum): Administrator, Alternate Administrator, Director of Clinical Services, Alternate Director of Clinical Services, Medical Director, Nurses, Social Worker, Spiritual Care Provider, Volunteer Coordinator, Volunteer, Bereavement Coordinator, Hospice Aide, Physical Therapist, Occupational Therapist, Speech Therapist	
HSP4-2E.01	Job descriptions for identified staff	
HSP4-2I.01	Employee handbook or access to personnel policies	
HSP4-4B	Training logs/materials used to educate SNF/NF or ICF/IID staff	



ACHC Standard	Required Item	Located
HSP4-5B.01, HSP4-5B.02, HSP4-6A/HSP4-6A.01	Evidence of ongoing education and/or a written education plan and evidence of required training	
HSP4-6B/HSP4- 7B/HSP4-7C/HSP4-8A	Hospice aide competency evaluation and/or training materials	
HSP4-11A	Evidence of a designated Medical Director and Alternate Medical Director (if under arrangement, must have a signed contract for both)	
HSP4-12A & HSP4-4A	Evidence of volunteer orientation	
HSP4-12B	Evidence of the ability to provide direct care and administrative volunteers	
HSP4-12C	Current volunteer cost savings report	
HSP4-12D	Current volunteer activity report	
HSP5-1A & HSP5-1A.01	Patient records contain all required items as identified in the standards	
HSP5-3C.01	Evidence of the submission of Hospice Information Set (HIS) admission and discharge data (N/A for initial Medicare certification surveys)	
HSP5-4A	Plans of care contain all required items as identified in the standard	
HSP5-9A.01	Referral log and community referral resources	
HSP6-1A	Quality Assessment and Performance Improvement (QAPI) program	
HSP6-1B	Job description for the individual responsible for the QAPI program	
HSP6-2A	Governing body meeting minutes demonstrate involvement of governing body and organizational leaders in QAPI	
HSP6-2B	Evidence of personnel involvement in QAPI	
HSP6-3A/HSP6-4A	QAPI annual report	
HSP6-3A.01	Most current annual agency report	
HSP6-4A	Completed QAPI projects for past 12 months	
HSP6-6A	Evidence of monitoring of an aspect related to patient care (high risk, high volume, problem prone)	
HSP6-6B	Evidence of data elements collected from the comprehensive assessment are monitored and utilized in QAPI	
HSP6-6B.01	Evidence of chart audit results utilized in QAPI	
HSP6-6B.02	Satisfaction surveys utilized in QAPI	
HSP6-6B.03	Grievance log and evidence of monitoring of patient grievances/complaints	
HSP6-6B.04	Evidence of monitoring of an aspect related to administrative function of the agency	
HSP6-6C	Evidence of written corrective action plans for any QAPI projects that did not meet desired outcomes	
HSP6-7A/HSP2-4A/HSP7- 5A.01	Incident log and evidence of monitoring of all patient grievances and complaints	
HSP7-1A	TB prevalence rates for all counties served, TB exposure control plan, and OSHA Bloodborne Pathogens plan	

ACHC Standard	Required Item	Located
HSP7-1C	Infection control logs for patients and personnel and evidence infection control data is monitored and incorporated into QAPI as appropriate	
HSP7-3A.01	Report of annual fire drill and results of testing of emergency power systems	
HSP7-4B	Emergency Preparedness Plan that includes the all-hazards risk assessment	
HSP7-4D	Communication Plan	
HSP7-4E	Evidence of emergency preparedness training for all existing and new staff, including staff that provide services under arrangement	
HSP7-4E	<ul> <li>Evidence of a minimum of two tests completed <ul> <li>One is a community-based or facility-based exercise</li> <li>Second is a community-based or facility-based exercise or, when a community-based or facility-based exercise cannot be completed, a tabletop exercise is completed</li> </ul> </li> <li>If unable to complete a community-based exercise, documentation must exist to support attempts made to participate in a community-based exercise</li> </ul>	
HSP7-4F	Emergency plan for integrated healthcare systems can demonstrate that the hospice's needs and circumstances, patient population, and services offered were included in all aspects of the emergency preparedness requirements( if applicable)	
HSP7-5A.01	OSHA forms 300, 300A, and/or 301 (if applicable)	
HSP7-7A.01/HSP7-8A	Maintenance logs of any equipment used in the provision of care	
HSP7-9A.02	Access to Safety Data Sheets (SDS)	

# **PERSONNEL FILE REVIEW**

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Director Services

# HOSPICE

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Standard	Item Required															
HSP4-1A.02	Position application (N/A for contract staff)															
HSP4-1A.02	Dated and signed withholding statements (N/A for contract staff)															
HSP4-1A.02	I-9 Form (N/A for contract staff)															
HSP4-2B	Evidence that licensed staff credentials have been verified and are current															
HSP4-2C.01	Evidence of initial and annual TB screening															
HSP4-2D.01	Evidence of Hepatitis B vaccination received or signed declination statement															
HSP4-2E.01	Signed Job Description or contract															
HSP4-2F.01	Current driver's license and MVR check, if applicable															
HSP4-2H	Criminal background check															
HSP4-2H	Office of Inspector General Exclusion List check															
HSP4-2H	National sex offender registry check, if applicable															
HSP4-21.01	Evidence of access to personnel policies (N/A for contract staff)															
HSP4-2J.01	Most recent annual performance evaluation															
HSP4-2B	Verifications of qualifications for non-licensed personnel															
HSP4-4A	Evidence of orientation															
HSP4-5B.01	Verification of additional education needed to administer pharmaceuticals or special treatments															
HSP4-5B.02	Evidence of training for the utilization of waived tests															
HSP4-6A & HSP4-6A.01	Evidence of annual education															
HSP4-7A	Initial and annual competency assessment															
HSP4-9A	Restraint competency (In-patient only)															
HSP4-10A.03	Initial and annual on-site observation visit															
HSP1-3A.01	Disclosure of conflict of interest, if applicable															
HSP2-5A	Signed confidentiality statement															
HSP2-6A.01	Evidence of CPR, if applicable															
Other state or agency specific requirements																
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# S418.54 Condition of Participation: Initial and Comprehensive Assessment of the Patient

### ACHC STANDARD: HSP5-3D

A medication profile is part of the patient-specific comprehensive assessment. A Registered Nurse creates and maintains a current medication profile and reviews all patient medications, both prescription and non-prescription, on an ongoing basis in collaboration with other interdisciplinary group (IDG) members.

L-530 – Drug Profile: A review of all of the patient's prescription and over-the-counter drugs, herbal remedies and other alternative treatments that could affect drug therapy. This includes, but is not limited to, identification of the following: (i) Effectiveness of drug therapy, (ii) Drug side effects, (iii) Actual or potential drug interactions, (iv) Duplicate drug therapy, and (v) Drug therapy currently associated with laboratory monitoring.

### ACHC STANDARD: HSP5-3C

The hospice interdisciplinary group, in consultation with the individual's attending physician (if any), must complete the comprehensive assessment no later than 5 calendar days after the election of hospice care.

- L-524 Content of the Comprehensive Assessment: The comprehensive assessment must identify the physical, psychosocial, emotional, and spiritual needs related to the terminal illness that must be addressed in order to promote the hospice patient's well-being, comfort, and dignity throughout the dying process.
- L-531-Bereavement: An initial bereavement assessment of the needs of the patient's family and other individuals focusing on the social, spiritual, and cultural factors that may impact their ability to cope with the patient's death. Information gathered from the initial bereavement assessment must be incorporated into the plan of care and considered in the bereavement plan of care.

# 🖻 §418.56 Condition of Participation: Interdisciplinary Group, Care Planning, and Coordination of Services

### ACHC STANDARD: HSP5-4A

The hospice develops an individualized written plan of care for each patient in collaboration with the attending physician (if any), the patient or representative, and the primary caregiver in accordance with the patient's needs if any of them so desire. The plan of care must reflect patient/family goals and interventions based on the problems identified in the initial, comprehensive, and updated comprehensive assessments. The plan of care must include all services necessary for the palliation and management of the terminal illness and related conditions.

- L-545- Content of the Plan of Care: The hospice must develop an individualized written plan of care for each patient. The plan of care must reflect patient and family goals and interventions based on the problems identified in the initial, comprehensive, and updated comprehensive assessments. The plan of care must include all services necessary for the palliation and management of the terminal illness and related conditions.
- L-547 Content of the Plan of Care: A detailed statement of the scope and frequency of services necessary to meet the specific patient and family needs.
- **L-549 Content of the Plan of Care:** Drugs and treatment necessary to meet the needs of the patient.

### ACHC STANDARD: HSP5-4B

Hospice services are delivered in accordance with the written plan of care.

L-555 - Coordination of Services: Ensure that the care and services are provided in accordance with the plan of care.

# TOP ACHC SURVEY DEFICIENCIES



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# §418.76 Condition of Participation: Hospice Aide and Homemaker Services

## ACHC Standard: HSP4-13A

Hospice aides are assigned to a specific patient by a Registered Nurse that is a member of the interdisciplinary group. Written patient care instructions for a hospice aide must be prepared by a Registered Nurse who is responsible for the supervision of a hospice aide.

- L-625 Hospice Aide Assignments and Duties: Hospice aides are assigned to a specific patient by a registered nurse that is a member of the interdisciplinary group. Written patient care instructions for a hospice aide must be prepared by a registered nurse who is responsible for the supervision of a hospice aide as specified under paragraph (h) of this section.
- L-626 Hospice Aide Assignments and Duties: A hospice aide provides services that are:
   (i) Ordered by the interdisciplinary group, (ii) Included in the plan of care, (iii) Permitted to be performed under State law by such hospice aide, and (iv) Consistent with the hospice aide training.

# ACHC Standard: HSP4-13B

Hospice aides are supervised by a Registered Nurse to ensure the quality of care the patient is receiving.

L-629 – Supervision of Hospice Aides: A registered nurse must make an on-site visit to the patient's home: (i) No less frequently than every 14 days to assess the quality of care and services provided by the hospice aide and to ensure that services ordered by the hospice interdisciplinary group meet the patient's needs. The hospice aide does not have to be present during this visit.

# PULSE OXIMETRY



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[ 1 HOME HEALTH & 🏂 HOSPICE ACCREDITATION ]

# Q: Is a physician's order required for pulse oximetry in the home?

# CMS RESPONSE PER NAHC:

"Thank you for your recent question relating to the need for physician's orders for pulse oximetry in the home. I have researched the issue, including consultation with many clinical practitioners (physicians, nurse practitioners, registered nurses and therapists) at CMS. The consensus agrees that a physician's order for pulse oximetry should be required for home health clinicians in home health. Our primary concern in survey and certification is the health and safety of the patient."

"While we agree that pulse oximetry is not invasive, we recognize that not all clinicians have the same level of training and understanding about the procedure. When the home health clinician is required to obtain orders for pulse oximetry, the clinician should also obtain parameters to be reported to the physician. Failure to report changes in the patient's condition that might require a change in the plan of care continues to be of the most frequent deficiencies on HHA surveys."

Centers for Medicare & Medicaid Services Survey and Certification Group | March, 2013

# FDA PERSPECTIVE:

The FDA requires that a physician's order be obtained before using a pulse oximeter on a patient because it is considered a prescription device.\* The performance of the oximetry makes a provider eligible for the clinical respiratory services and standards of compliance.\* There are expectations from both the patient and the ordering physician related to the test's performance. In short, it becomes part of the patient's plan of care. As it can drive additional orders etc...

The FDA has determined that pulse oximeters are prescription devices and should not be utilized without a physician's order. The FDA cannot extend into the practice of medicine, but a physician does need to make a determination as to how this device is to be used – hence, the need for a physician's order.

Guidance for Industry and Food and Drug Administration staff Pulse Oximeters- Premarker- Notification Submissions [510(K)S] | March, 2013



**NOTE:** Home Health and Hospice agencies should also obtain a physician's order for pulse oximetry along with parameters to be reported to the physician.



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# CMS REQUIREMENTS REGARDING THE USE OF "PRN"

# CMS states **PRN not to be used** for Aide tasks

# Official Direction from the Centers for Medicare & Medicaid Services (CMS)

Home Health & Hospice Aides plan of care cannot use PRN or per patient choice for any task whether personal care or non-personal care. It is out of the scope of practice for the aide to determine what tasks need to be done and when. The qualified professional must develop the plan of care; indicate what task to be done and the frequency of these tasks. If the patient and/or caregiver are cognitively able to make a choice, then the RN must indicate this on the plan of care plus that the patient is functionally able to perform the task. The qualified professional, based on the needs of the patient, also selects non-personal tasks that need to be specific for frequency. Again, if the patient/caregiver is cognitively and functionally able to make a choice, the professional must indicate this on the plan of care. CMS recently stated that the Home Health & Hospice Aides plan of care CANNOT use "PRN" or "per patient choice" for ANY task, whether they are personal care or non-personal care. **Please be aware that:** 

- The use of PRN or "per patient request" in a patient record must be cited as a deficiency during an on-site survey.
- Multiple types of care, such as the choice between a shower or sponge bath, can only be used when it has been documented by the nurse that the patient/caregiver has the ability to functionally and cognitively make a choice between the types of care that have been ordered.
- The Aide Plan of Care must be individualized and refrain from using blanket statements like "patient is cognitively and functionally able to make the choice" for all patients and tasks.
- If patients are requesting a specific type of care as a result of changes in their condition, Aides must still contact their supervisor prior to administering care.

# **EXAMPLES:**

UNACCEPTABLE	ACCEPTABLE
Tub bath or shower per patient request.	Tub bath or shower 3 times a week. Patient is functionally and cognitively able to make the choice.
May use walker or cane for ambulation per patient request.	May use walker or cane for ambulation. Patient is functionally and cognitively able to make the choice.
Change bed linens PRN.	Change bed linens weekly and anytime they are soiled.

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# ACCREDITATION 12-MONTH COMPLIANCE CHECKLIST



Use this checklist, along with the Medical Record Audit tool and the Personnel File Audit tool, to audit your Hospice agency and operations 12 months after your ACHC survey. This checklist also helps you determine if your organization is in compliance with applicable local, state, and federal laws and regulations. This checklist is not intended to replace your own comprehensive review of ACHC Accreditation Standards, nor does it guarantee a successful accreditation decision. For any areas found to be out of compliance, it is recommended that an internal Plan of Correction be implemented and results monitored for compliance.

SECTION 1:	ORGANIZATION AND ADMINISTRATION	
Standard	Expectation	Comments
HSP1-1A	All applicable licenses and permits are current and posted for all locations	
HSP1-1A.01	Federal and state posters are posted	
HSP1-1B	Any changes in ownership or managing employees have been properly reported	
HSP1-2A	Evidence hospice is able to provide all core services, non-core services, and all four levels of care	
HSP1-2B	Governing body meeting minutes are properly documented	
HSP1-2B.03	New governing body members have been oriented	
HSP1-3A.01	Any conflict of interest has been properly disclosed	
HSP1-4B.01	Annual evaluation of the Administrator has been completed	
HSP1-5A.01	Organizational chart is up to date	
HSP1-8A/ HSP1-8A.01	Contracts for direct care have been reviewed per the terms of the contract and professional liability insurance certificates are up to date	
HSP1-8B	Contracts for short-term inpatient care (respite and short-term pain and symptom management) have been reviewed per the terms of the contract	
HSP1-8C	Contracts for hospice patients residing in SNF/NF or ICF/IID receiving routine hospice care have been reviewed per the terms of contract	
HSP1-9A	CLIA certificate of waiver for agency is current and posted	
HSP1-11A	Any new multiple locations have obtained Medicare approval prior to billing for Medicare services	
HSP1-12A	Verification of physician licensure occurs before the acceptance of patient	

# SECTION 2: PROGRAMS/SERVICE OPERATIONS

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Standard	Expectation	Comments
HSP2-1A	Marketing materials are current and accurately reflect care/service provided	
HSP2-3A	All grievances and complaints have been reported, documented, investigated, resolved, and reported to the governing body quarterly	
HSP2-5A.01	Business Associate Agreements exist for non-covered entities	

HSP2-7A.01	Summary of any ethical issues has been reported to the governing body	
HSP2-8A.01	Language resource information is available to assist patients with limited English proficiency as well as persons with disabilities	
HSP2-9A.01	Evidence that compliance issues have been reported, documented, and corrective action has been taken as appropriate	
HSP2-11B.1	Written explanation of attending physician responsibilities	
HSP2-11D	Nursing waiver is renewed (if applicable)	
HSP2-12A	Contract(s) for non-core services including but not limited to PT, OT, and SLP	
HSP2-12B	Therapy and dietary counseling waiver is renewed (if applicable)	
HSP2-13B	Contract(s) for DME providers have been reviewed per the terms of the contract and copy of certificate of accreditation is current	

# SECTION 3: FISCAL MANAGEMENT

Standard	Expectation	Comments
HSP3-1A.01	Operating budget has been developed and approved by the appropriate individuals	
HSP3-3B.02	Medicare cost report has been completed on time	
HSP3-4A	Listing of patient care charges is current	
HSP3-6A	Calculation of hospice inpatient services does not exceed the allowable CAP	

# SECTION 4: HUMAN RESOURCE MANAGEMENT

Utilize the AC	ords have been audited and contain all required elements. HC Personnel File Audit tool to assist in this process. of correction have been developed and implemented based on audit findings.	
Standard	Expectation	Comments
HSP4-2B	All credentialing activities are up to date	
HSP4-2C.01	TB annual risk assessment has been completed to determine type and frequency of screening/testing for direct care personnel	
HSP4-2E.01	All job descriptions are up to date and any revisions have been signed by personnel	
HSP4-2J.01	All employee personnel evaluations have been completed, reviewed, and signed by personnel	
HSP4-4A	Orientation materials cover the required topics	
HSP4-4B	Training logs/materials used to educate SNF/NF or ICF/IID staff have been updated (if applicable)	
HSP4-6A	Hospice aides have received 12 hours of in-service education in the past 12 months	

HSP4-6A.01	All direct care personnel have 12 received hours of in-service education in the past 12 months and non-direct care personnel have received 8 hours in the past 12 months The required topics have been addressed: • Emergency/disaster training • How to handle grievances/complaints • Infection control training • Cultural diversity • Communication barriers • Ethics training • Workplace (OSHA) and patient safety • Methods for coping with work-related issues of grief, loss, and change • Patient Rights and Responsibilities • Compliance Program • Pain and symptom management
HSP4-12C	Annual volunteer cost savings report
HSP4-12D	Annual volunteer activity demonstrates utilization of 5% or greater

# SECTION 5: PROVISION OF CARE AND RECORD MANAGEMENT

Medical records have been audited and contain all required elements. Utilize the ACHC Medical Record Audit tool to assist in this process. Internal plans of correction have been developed and implemented based on audit findings.

Standard	Expectation	Comments
HSP5-1B	All patient records are retained for the appropriate period of time after discharge	
HSP5-1B	All clinical records are safeguarded against loss or unauthorized use	
HSP5-5A	<ul> <li>Patient education materials address, at a minimum: <ul> <li>Hospice care and services</li> <li>Physical and psychological aspects of dying</li> <li>Palliative care</li> <li>End of life care issues</li> <li>Pain and symptom management</li> <li>Treatment and disease management education</li> <li>Plan of care</li> <li>Emergency preparedness information <ul> <li>Evacuation plans</li> <li>Medications</li> </ul> </li> </ul></li></ul>	
HSP5-5B.01	Evidence of support provided to the community on grief and loss	
HSP5-9A.01	Agency does not admit patients for whom it cannot care and provides information to referral sources when patients cannot be admitted	

# SECTION 6: QUALITY OUTCOMES/PERFORMANCE IMPROVEMENT

Standard	Expectation	Comments
HSP6-1A	Agency has evidence of a quality assessment process improvement program that measures, analyzes, and tracks quality indicators, including adverse patient events and other aspects of performance that enable the agency to assess processes of care, agency services, and operations	
HSP6-2A	QAPI results are communicated to the governing body/organizational leaders	

HSP6-2B	Personnel are involved in QAPI	
HSP6-3A/ HSP6-4A	QAPI report has been completed at least annually	
HSP6-3A.01	Most current annual agency report	
HSP6-4A	Completed QAPI projects for past 12 months	
HSP6-6A	Processes related to patient care (high risk, high volume, problem prone) are being monitored	
HSP6-6B	Data elements collected from the comprehensive assessment are collected and utilized in QAPI	
HSP6-6B.01	Results of chart audit results are utilized in QAPI	
HSP6-6B.02	The QAPI plan identifies the process for conducting satisfactions surveys and results are incorporated into QAPI	
HSP6-6B.03	Grievance log and evidence of monitoring of patient grievances/complaints	
HSP6-6B.04	QAPI activities include ongoing monitoring of at least one important administrative function of the agency	
HSP6-6C	Written corrective action plans for any QAPI projects that did not meet desired outcomes are developed and implemented	
HSP6-7A/ HSP2-4A/ HSP7-5A.01	QAPI activities include ongoing monitoring of patient grievances/complaints and the actions needed to resolve grievances/complaints and improve patient care/service	

Standard	Expectation	Comments
HSP7-1A	The hospice must maintain and document an infection control program that has as its goal the prevention and control of infections and communicable diseases	
HSP7-1A	Copies of the TB Exposure Control and OSHA Blood Borne Pathogens plans have been reviewed annually and are available to personnel	
HSP7-1C	Infection control data for patients is incorporated into QAPI as appropriate	
HSP7-3A.01	There is evidence of an annual fire drill; smoke detectors, fire alarms, and extinguishers are inspected and maintained as recommended by the manufacturer	
HSP7-4B	Emergency Preparedness Plan is reviewed and updated annually	
HSP7-4B	Risk assessment using an all-hazards approach has been updated annually	
HSP7-4D	Communication Plan has been reviewed and updated annually	
HSP7-4E	Training of Emergency Preparedness has occurred annually	
HSP7-4E	A minimum of two exercises/drills have been completed annually	
HSP7-4F	Agencies part of an integrated healthcare system have evidence that the Emergency Preparedness Plan addresses the specific needs of the home health agency	
HSP7-5A.01	Results of reported incidents, accidents, variances, or unusual occurrences involving personnel are incorporated into QAPI when appropriate	
HSP7-6B	Education provided to patients regarding the disposal of controlled drugs is current	
HSP7-7A.01/ HSP7-8A	Quality control logs for any equipment used in the provision of care are current	
HSP7-9A.02	Current Safety Data Sheets (SDS) are accessible to personnel	

# ACCREDITATION 24-MONTH COMPLIANCE CHECKLIST



Use this checklist, along with the Medical Record Audit tool and the Personnel File Audit tool, to audit your Hospice agency and operations 24 months after your ACHC survey. This checklist also helps you determine if your organization is in compliance with applicable local, state, and federal laws and regulations. This checklist is not intended to replace your own comprehensive review of ACHC Accreditation Standards, nor does it guarantee a successful accreditation decision. For any areas found to be out of compliance, it is recommended that an internal Plan of Correction be implemented and results monitored for compliance.

# **SECTION 1: ORGANIZATION AND ADMINISTRATION**

Standard	Expectation	Comments
HSP1-1A	All applicable licenses and permits are current and posted for all locations	
HSP1-1A.01	Federal and state posters are posted	
HSP1-1B	Any changes in ownership or managing employees have been properly reported	
HSP1-2A	Evidence hospice is able to provide all core services, non-core services, and all four levels of care	
HSP1-2B	Governing body meeting minutes are properly documented	
HSP1-2B.03	New governing body members have been oriented	
HSP1-3A.01	Any conflict of interest has been properly disclosed	
HSP1-4B.01	Annual evaluation of the Administrator has been completed	
HSP1-5A.01	Organizational chart is up to date	
HSP1-8A/ HSP1-8A.01	Contracts for direct care have been reviewed per the terms of the contract and professional liability insurance certificates are up to date	
HSP1-8B	Contracts for short-term inpatient care (respite and short-term pain and symptom management) have been reviewed per the terms of the contract	
HSP1-8C	Contracts for hospice patients residing in SNF/NF or ICF/IID receiving routine hospice care have been reviewed per the terms of contract	
HSP1-9A	CLIA certificate of waiver for agency is current and posted	
HSP1-11A	Any new multiple locations have obtained Medicare approval prior to billing for Medicare services	
HSP1-12A	Verification of physician licensure occurs before the acceptance of patient	

# SECTION 2: PROGRAMS/SERVICE OPERATIONS

Standard	Expectation	Comments
HSP2-1A	Marketing materials are current and accurately reflect care/service provided	
HSP2-3A	All grievances and complaints have been reported, documented, investigated, resolved, and reported to the governing body quarterly	
HSP2-5A.01	Business Associate Agreements exist for non-covered entities	

HSP2-7A.01	Summary of any ethical issues has been reported to the governing body	
HSP2-8A.01	Language resource information is available to assist patients with limited English proficiency as well as persons with disabilities	
HSP2-9A.01	Evidence that compliance issues have been reported, documented, and corrective action has been taken as appropriate	
HSP2-11B.1	Written explanation of attending physician responsibilities	
HSP2-11D	Nursing waiver is renewed (if applicable)	
HSP2-12A	Contract(s) for non-core services including but not limited to PT, OT, and SLP	
HSP2-12B	Therapy and dietary counseling waiver is renewed (if applicable)	
HSP2-13B	Contract(s) for DME providers have been reviewed per the terms of the contract and copy of certificate of accreditation is current	

# SECTION 3: FISCAL MANAGEMENT

Standard	Expectation	Comments
HSP3-1A.01	Operating budget has been developed and approved by the appropriate individuals	
HSP3-3B.02	Medicare cost report has been completed on time	
HSP3-4A	Listing of patient care charges is current	
HSP3-6A	Calculation of hospice inpatient services does not exceed the allowable CAP	

# SECTION 4: HUMAN RESOURCE MANAGEMENT

Utilize the AC	ords have been audited and contain all required elements. HC Personnel File Audit tool to assist in this process. of correction have been developed and implemented based on audit findings.	
Standard	Expectation	Comments
HSP4-2B	All credentialing activities are up to date	
HSP4-2C.01	TB annual risk assessment has been completed to determine type and frequency of screening/testing for direct care personnel	
HSP4-2E.01	All job descriptions are up to date and any revisions have been signed by personnel	
HSP4-2J.01	All employee personnel evaluations have been completed, reviewed, and signed by personnel	
HSP4-4A	Orientation materials cover the required topics	
HSP4-4B	Training logs/materials used to educate SNF/NF or ICF/IID staff have been updated (if applicable)	
HSP4-6A	Hospice aides have received 12 hours of in-service education in the past 12 months	

HSP4-6A.01	All direct care personnel have 12 received hours of in-service education in the past 12 months and non-direct care personnel have received 8 hours in the past 12 months The required topics have been addressed: • Emergency/disaster training • How to handle grievances/complaints • Infection control training • Cultural diversity • Communication barriers • Ethics training • Workplace (OSHA) and patient safety • Methods for coping with work-related issues of grief, loss, and change • Patient Rights and Responsibilities • Compliance Program • Pain and symptom management
HSP4-12C	Annual volunteer cost savings report
HSP4-12D	Annual volunteer activity demonstrates utilization of 5% or greater

# SECTION 5: PROVISION OF CARE AND RECORD MANAGEMENT

Medical records have been audited and contain all required elements. Utilize the ACHC Medical Record Audit tool to assist in this process. Internal plans of correction have been developed and implemented based on audit findings.

Standard	Expectation	Comments
HSP5-1B	All patient records are retained for the appropriate period of time after discharge	
HSP5-1B	All clinical records are safeguarded against loss or unauthorized use	
HSP5-5A	<ul> <li>Patient education materials address, at a minimum: <ul> <li>Hospice care and services</li> <li>Physical and psychological aspects of dying</li> <li>Palliative care</li> <li>End of life care issues</li> <li>Pain and symptom management</li> <li>Treatment and disease management education</li> <li>Plan of care</li> <li>Emergency preparedness information <ul> <li>Evacuation plans</li> <li>Medications</li> </ul> </li> </ul></li></ul>	
HSP5-5B.01	Evidence of support provided to the community on grief and loss	
HSP5-9A.01	Agency does not admit patients for whom it cannot care and provides information to referral sources when patients cannot be admitted	

# SECTION 6: QUALITY OUTCOMES/PERFORMANCE IMPROVEMENT

Standard	Expectation	Comments
HSP6-1A	Agency has evidence of a quality assessment process improvement program that measures, analyzes, and tracks quality indicators, including adverse patient events and other aspects of performance that enable the agency to assess processes of care, agency services, and operations	
HSP6-2A	QAPI results are communicated to the governing body/organizational leaders	

HSP6-2B	Personnel are involved in QAPI	
HSP6-3A/ HSP6-4A	QAPI report has been completed at least annually	
HSP6-3A.01	Most current annual agency report	
HSP6-4A	Completed QAPI projects for past 12 months	
HSP6-6A	Processes related to patient care (high risk, high volume, problem prone) are being monitored	
HSP6-6B	Data elements collected from the comprehensive assessment are collected and utilized in QAPI	
HSP6-6B.01	Results of chart audit results are utilized in QAPI	
HSP6-6B.02	The QAPI plan identifies the process for conducting satisfactions surveys and results are incorporated into QAPI	
HSP6-6B.03	Grievance log and evidence of monitoring of patient grievances/complaints	
HSP6-6B.04	QAPI activities include ongoing monitoring of at least one important administrative function of the agency	
HSP6-6C	Written corrective action plans for any QAPI projects that did not meet desired outcomes are developed and implemented	
HSP6-7A/ HSP2-4A/ HSP7-5A.01	QAPI activities include ongoing monitoring of patient grievances/complaints and the actions needed to resolve grievances/complaints and improve patient care/service	

Standard	Expectation	Comments
HSP7-1A	The hospice must maintain and document an infection control program that has as its goal the prevention and control of infections and communicable diseases	
HSP7-1A	Copies of the TB Exposure Control and OSHA Blood Borne Pathogens plans have been reviewed annually and are available to personnel	
HSP7-1C	Infection control data for patients is incorporated into QAPI as appropriate	
HSP7-3A.01	There is evidence of an annual fire drill; smoke detectors, fire alarms, and extinguishers are inspected and maintained as recommended by the manufacturer	
HSP7-4B	Emergency Preparedness Plan is reviewed and updated annually	
HSP7-4B	Risk assessment using an all-hazards approach has been updated annually	
HSP7-4D	Communication Plan has been reviewed and updated annually	
HSP7-4E	Training of Emergency Preparedness has occurred annually	
HSP7-4E	A minimum of two exercises/drills have been completed annually	
HSP7-4F	Agencies part of an integrated healthcare system have evidence that the Emergency Preparedness Plan addresses the specific needs of the home health agency	
HSP7-5A.01	Results of reported incidents, accidents, variances, or unusual occurrences involving personnel are incorporated into QAPI when appropriate	
HSP7-6B	Education provided to patients regarding the disposal of controlled drugs is current	
HSP7-7A.01/ HSP7-8A	Quality control logs for any equipment used in the provision of care are current	
HSP7-9A.02	Current Safety Data Sheets (SDS) are accessible to personnel	





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